



TOWN OF PORTUGAL COVE-ST. PHILIP'S

May 23, 2017  
Regular Public Council Meeting - 5:00 p.m.

IN ATTENDANCE:	Mayor	Moses Tucker
	Deputy Mayor	Gavin Will
	Councillors:	Dave Bartlett
		Joe Butler
		Norm Collins
		Aaron Facey
		Johnny Hanlon
	Town Manager	Chris Milley
	Director of Financial Operations	Tony Pollard
	Director of Recreation	Dawn Sharpe
	Planning Coordinator	Les Spurrell
	Deputy Town Clerk	Claudine Murray

Mayor Tucker called the meeting to order and welcomed the gallery of 13 persons in attendance for the meeting.

ADOPTION OF AGENDA

Motion: Hanlon/Bartlett  
2017-257 Resolved that the agenda dated May 23, 2017, be adopted as circulated.  
Carried Unanimously

DELEGATIONS/PRESENTATIONS

- Pedestrian Safety Month Proclamation
- Recreation Month Proclamation
- Introduction of Elyse Coombs, PCSP Librarian

ADOPTION OF MINUTES

Motion: Will/Collins  
2017-258 Resolved that the minutes of May 9, 2017 be adopted as circulated.  
Carried Unanimously

## **BUSINESS ARISING**

### **1. Municipal Awareness Day**

Municipal Awareness Day took place on May 10, 2017. The day was full of activities including announcements of two regional cooperative initiatives (Municipal Enforcement Partnership & Regional Mutual Aid Agreement). The announcements were made jointly in Torbay and Mayor Tucker was there on behalf of the Town of Portugal Cove-St. Philip's as well as other Mayors from other regional municipalities and the local MHA for that area.

### **2. Military Bridge**

As reported at the last council meeting I deferred a meeting with representatives of the Canadian Military due to a conflict in their schedule. We met last week and informed them of the desired location. That location is on the Broad Cove River behind the town hall right next to the Little Powers Pond water supply. They have been told about the challenges of the location and are starting to devise a plan how to move forward to add that infrastructure in there for us. They informed us that their original plan of early June is not possible and will likely happen later, giving us more time to address all issues and requirements. They also talked about participating in community events and festivals where they can do some recruiting to make themselves known and show they are in a partnership with the town.

### **3. DMA meeting regarding Commissionaires**

Met last week with DMA as a result of a letter forwarded to them regarding the possibility of being able to ticket against municipal infractions for regulations. We've sat down with them and explained how our relationship to Commissionaires worked. We've decided we are going to move forward with a path. They will present some information to us. Hopefully before our one year contract ends with the Commissionaires we will have the ability to ticket for those municipal enforcement infractions.

## **COMMITTEE REPORTS**

### Planning & Development Report of May 16, 2017 – presented by Councillor Collins

#### **1. Civic # 234-236 Bauline Line Extension**

Motion:	Collins/Bartlett
2017-259	Resolved that the application to establish a light industry business (specialty metal & pipe fabrication) as a home occupation at Civic # 234-236 Bauline Line Extension be granted approval in principle as per Appendix A: Tabled Report.
Carried	Unanimously

**2. Civic # 211-225 Nearys Pond Road**

Motion: Collins/Bartlett  
2017-260 Resolved that the application for a subsidiary apartment at Civic # 211-225 Nearys Pond Road be granted approval in principle as per Appendix A: Tabled Report.  
Carried Unanimously

**3. Civic # 1 Prince George Drive**

Motion: Collins/Hanlon  
2017-261 Resolved that the application to construct a single dwelling, subsidiary apartment and accessory building at Civic # 1 Prince George Drive be granted approval in principle as per Appendix A: Tabled Report.  
Carried Unanimously

**4. Civic # 361-435 Beachy Cove Road**

Motion: Collins/Hanlon  
2017-262 Resolved that the application to subdivide property at Civic # 361-435 Beachy Cove Road be rejected as per Appendix A: Tabled Report.  
Carried Unanimously

**5. Civic # 41 Beachy Cove Road**

Motion: Collins/Hanlon  
2017-263 Resolved that the application to construct a single dwelling at Civic # 41 Beachy Cove Road be rejected as per Appendix A: Tabled Report.  
Carried Unanimously

**6. Civic # 17-25 Hogans Pond Road**

Motion: Collins/Butler  
2017-264 Resolved that the application to subdivide property and construct a single dwelling at Civic # 17-25 Hogans Pond Road be granted approval in principle as per Appendix A: Tabled Report.  
Carried For: Mayor Tucker, Clr. Bartlett, Clr. Butler, Clr. Collins, Clr. Facey, Clr. Hanlon  
Against: Deputy Mayor Will

**7. Civic # 11-15 Olivers Pond Place**

Motion: Collins/Bartlett  
2017-265 Resolved that the application to construct a dwelling extension at Civic # 11-15 Olivers Pond Place be granted approval in principle as per Appendix A: Tabled Report.  
Carried Unanimously

**8. Civic #38-40 Chesley-Van Heights**

Motion: Collins/Facey  
2017-266 Resolved that application to construct an accessory building at Civic # 38-40 Chesley-Van Heights be granted approval in principle as per Appendix A: Tabled Report.  
Carried Unanimously

**9. Winsorian Place Expropriation**

The Planning Department is in receipt of correspondence from Rogers Rogers Moyse requesting that the Town expropriate Winsorian Place to allow for the construction of a driveway access from Winsorian Place to Civic # 208-210 Dogberry Hill Road.

The Committee advises Staff to respond to the correspondence advising that the Town owns Winsorian Place and that the land prohibiting driveway access from Winsorian Place is private property which the Town does not own.

**10. A. Department of Fisheries & Land Resources – Crown Land Application Referral**

Motion: Collins/Will  
2017-267 Resolved that Council correspond with the Department of Fisheries and Land Resources advising that the Town recommends approval of three applications for Crown Land at Civic #'s 902-904, 898-900 & 894-896 Indian Meal Line as per Appendix A: Tabled Report.  
Carried Unanimously

**B. Department of Fisheries & Land Resources – Crown Land Application Referral**

**Motion 10.B. was missed during the Planning and Development report and read after the Recreation and Community Report.**

Motion: Collins/Will  
2017-268 Resolved that Council submit an application to reserve all remaining lands upon cancellation of the Agricultural Lease for Town purposes, as these lands would complement existing adjacent park lands at Voisey's Brook.  
Carried Unanimously

**11. Department of Natural Resources, Mineral Lands Division – Exploration Referral (Grog Pond\Freshwater Pond)**

Motion: Collins/Bartlett  
2017-269 Resolved that Council correspond with the Department of Natural Resources, Mineral Lands Division advising that the Town cannot recommend approval of the Exploration Referral in the area of Grog Pond/Freshwater Pond within the Town's Municipal Planning Area as per Appendix A: Tabled Report.  
Carried Unanimously

**12. There were twenty-five (25) permits issued from April 28th to May 11th, 2017 as per Appendix A: Tabled Report.**

Recreation & Community Report of May 16, 2017 - presented by Councillor Facey

**1. Recreation Facilities Promotion**

The Sports Coordinator has developed promotional material for the outdoor recreation facilities. This material will be hand delivered to possible businesses in and around the community to promote the opportunity for them to purchase sponsorship space at our facilities. These cards will



also be distributed to help promote new users to the facilities. Copies of these cards are located at the front desk of the Town Office and on Councilors desk for review.

## **2. Staff Municipal Softball Tournament**

The Town of Portugal Cove- St. Philip's will be hosting the 2nd Annual Staff Municipal Softball Tournament at Rainbow Gully Softball Field on Saturday, June 17th. This tournament will include teams for CBS, Torbay, LB/MB/OC, Pouch Cove, Paradise, Mount Pearl, and St. John's. The tournament is a fun way for staff in the Avalon Region to get to know each other and promote June is Recreation Month.

## **3. Canada on Canvas**

The Recreation Department is hosting the "Canada on Canvas" art program on Thursday, June 1st at the Recreation Centre. Parents and youth {ages 8-15} are invited to enjoy an evening of creative canvas painting to honour Canada's 150th birthday celebrations. Join a Vino Pittura artist and paint a piece of patriotic Canadian artwork together. These paintings will be displayed for the Town's Canada Day celebrations on Saturday July 1st. This program was made possible with the \$2000 grant that was received by the Community Foundation of Newfoundland and Labrador.

## **4. Summer Programs**

The Recreation and Communications staff worked together to develop a new look and names for the programs that the Town offers in the summer. Kinderskills Program for youth ages 4 to 6 years has been renamed "Camp Little Gaffers", Day Camp for youth ages 7 to 12 years has been renamed "Camp Whaddaya' At", and Teen Camp for youth 12 to 16 years has been renamed "Youth Outdoor Adventure Camp". The biggest administrative change for these programs is that "Camp Little Gaffers" has been changed to a full time, 5 days a week program with a maximum of 20 youth. Previously the program was twice a week with 2 groups of 15 kids. Recreation Staff are excited about the "Youth Outdoor Adventure Program" as well. This camp will have youth engaged in a number of outdoor activities including an overnight at the Springwood Outdoor Discovery Camp. Registration information as well as full camp details are located on the Town website. They are also attached for Council's information.

## **5. Rainbow Gully Softball Field Ughting**

Deferred to next meeting

## **6. Community Grants**

After reviewing the Community Grant Applications, the Committee would like to put forward the following recommendations:

Motion:	Facey/Hanlon
2017-270	Resolved that the Town donate \$250.00 to the Killick Coast Chargers U13 Girls Basketball Team who will be travelling to Halifax in June for the East Coast Cassie Tournament.
Carried	Unanimously
Motion:	Facey/Bartlett
2017-271	Resolved that the Town donate \$100.00 to carter Arnold to participate in the Evolve World Travel Hockey Tournament July 1st and 2nd in Ottawa.
Carried	Unanimously

**Council returned to the Planning and Development report, item #10.**

Public Works Committee Report of May 17, 2017 - presented by Councillor Bartlett

**1. Multi-Materials Stewardship Board (MMSB) Waste Management Audit Review**

In June 2016 the MMSB conducted an audit of the Town's waste management program for the purpose of understanding diversion and capture rates with respect to garbage and recycling. Ashley Burke of the MMSB presented to Committee on the audit outcomes and recommendations for consideration. There is significant opportunity to increase recycling capture rates and reduce waste disposal costs for the Town. Currently, the Town's waste diversion rate is 6.2%, with the audit sample suggesting there is opportunity for that number to grow to 21% if all recyclable paper and containers were placed in blue bags. This can result in significant costs savings for the Town as tipping fees at the regional waste facility are \$67.60/tonne for garbage and only \$20.00/tonne for recycling. Staff will work with the MMSB to enhance its waste management operations and increase awareness of waste diversion.

**2. Sidewalk Project – Thorburn Road / Dogberry Hill Road – Change Order**

Further to Motion 2017-034 of the January 3, 2017 Council meeting, which approved the integration of service stubs on Thorburn Road in the area of construction of the sidewalk project, a change order in the amount of \$82,445.80 including GST was presented to Committee for approval.

Motion: Bartlett/Collins  
2017-272 Resolved that Change Order 01 for the Dogberry Hill Road and Thorburn Road Sidewalks, Project No: SJN-00234591-A0 in the amount of \$82,445.80 including GST is approved.  
Carried Unanimously

**3. Feasibility Report – Portable Sludge Drying Unit**

Vigilant Management completed a feasibility report on behalf of the Town for the purpose of identifying available options for a portable sludge drying unit. Research determined that the costs associated with the acquisition and operation of such a unit, as well as the environmental disposal requirements make this project not feasible. It is recommended that the Town advise DMAE in writing that the project is cancelled and request that the funding for this project be reallocated to another project meeting the fund's criteria.

Motion: Bartlett/Facey  
2017-273 Resolved that the Portable Sludge Drying Unit project funded under the Cleanwater and Wastewater Fund be cancelled with notification in writing to the Department of Municipal Affairs and Environment (DMAE) and request permission from DMAE to reallocate the funds to another project meeting the fund's criteria.  
Carried For: Deputy Mayor Will, Clr. Bartlett, Clr. Butler, Clr. Collins, Clr. Facey, Clr. Hanlon  
Against: Mayor Tucker

Note: Reallocation of funds must stay under the Waste Water Program and meet the program criteria.

**Discussion Items:**

**4. Wastewater Maintenance (Seasonal) Positions** – two seasonal positions were approved in the 2017 budget, which will focus on providing support to the water and wastewater division. Position descriptions have been completed and the positions will be attached to an existing pay scale classification. Correspondence is being sent to the bargaining unit representative as per the requirements of the collective agreement. The anticipated start date for these positions is early in June 2017.

**5. Garbage box lids** – staff advised that discussions were had with the waste management collection team regarding the closing of garbage box lids. Staff advised they close the lids where possible and feasible, however, at times there are instances which does not always make this feasible. Committee discussed future changes to garbage regulations to address concerns in this area of operation.

**6. Storm Sewer System, Ursula Crescent** – Water and Wastewater staff are reviewing storm sewer connections in the area of Ursula Crescent to determine which properties are connected and identify a plan for connection for those properties without connection.

**7. Right of Way Mitchells Road** – concerns were discussed related to a right of way on Mitchells Road.

Staff is investigating further to gather information on this issue.

**8. Traffic Concerns – Princess Mountain Drive/Western Gully Road, Country Gardens and Olivers Pond Road** – These areas will be referred to Harbourside Traffic Consultants to assess these areas against the Town's newly adopted Traffic Calming Policy.

Economic Development, Marketing & Comm. Report of May 17, 2017 – presented by Clr. Butler

**1. Communications Coordinator Position Review**

The one year contract for the position is set to expire shortly and a review of the position is being undertaken to evaluate the suitability in the organization. A summary of the impact on social media and communications was discussed and a package will be prepared for Council's review at the next Committee of the Whole meeting.

**2. Stewardship Signs**

We have received approval from the Provincial Department of Transportation and Works to install the two large Stewardship management signs on Portugal Cove Road and Thourburn Road. This work will be completed by our Public Works Department within the next two weeks.

**3. Pedestrian Bridge Project**

The military engineers are evaluating the feasibility of a proposed location for a pedestrian bridge that would enhance the connectivity of Dans Road and the new school. If deemed feasible the project will take place in early summer.

**4. Fanny Goff Memorial**

A location has been identified on Loop Drive to place the headstone and a small story board. The Heritage Coordinator is confirming this location and the project is expected to be undertaken by Grand Concourse this summer.

#### **5. Tickle Swim**

The Tickle Swim for Mental Health will take place on Saturday August 19<sup>th</sup> (weather permitting). We again will host the post-swim reception which is currently planned for the Portugal Cove Marina area, however, the tide and wind on the day of the event may dictate that the reception be moved to Bell Island.

#### **6. ACE Strategic Plan**

The Advisory Committee on the Environment, in conjunction with Council, will begin development of a strategic plan in early June. The Director of Economic Development will facilitate the process.

#### **7. Chamber of Commerce**

The Committee reviewed a letter received by a number of businesses in the community requesting support to create a Chamber of Commerce. The Director of Economic Development will work with the group and provide assistance to encourage the creation of a local Chamber of Commerce. The letter is attached and a response will be sent out by Friday, May 26th.

#### **8. Town Signs Design Charrette**

This event will take place on Sunday, May 28th at 2:00 pm and will be held at the Recreation Centre. Grand Concourse and the Director of Economic Development will facilitate the workshop. The results will be utilized by Grand Concourse to design new Town gateway and community signs.

#### **9. Census Release**

Census data on population size and demographics was reviewed with the Committee. This information has been released publically on previous social media notifications on the Town website. The data shows Portugal Cove- St. Philip's is growing at a strong rate and is now the 8th largest municipality in the province. It also shows the average resident age in PCSP is much lower at 39.2 years of age than compared to the provincial average at 43.7 years of age. There are twice as many residents 19 and under than 65 and over. The information is attached.

### Protective Services Committee – May 16, 2017 presented by Councillor Hanlon

#### **1. FES Updates**

- Engine 2 has been returned to the station and is now back in service. The truck borrowed from Public Works has been returned.
- As anticipated, the numbers of members attending Fire School have dropped from the original applications, and are now in the same range as last year. Funds have been allocated.
- An overview of Fire Smart will be brought back to the Committee.
- There are a number of old SCBA being stored that are no longer of any value to the Town and can be donated.

## **2. Commissionaires – Municipal Enforcement**

The Committee reviewed the report as provided by the Municipal Enforcement Officer. This report has been tabled as Appendix A of this report.

## **3. Dogberry Hill Road Safety Concerns / Speed Bump Request**

The Committee discussed the traffic concerns along Dogberry Hill Road and expressed the same concerns to the Municipal Enforcement Officer for monitoring and investigation.

## **4. Western Gully Road / Nearys Pond Road Safety Concerns**

In response to information provided by residents, the Municipal Enforcement Officer noted that patrols have been stepped up in the area of Western Gully Road and Nearys Pond Road and all recorded information has been handed over to the Royal Newfoundland Constabulary for action. The Deputy Mayor will contact the resident to provide this information to them directly.

## **5. Vacant House Old Broad Cove Road**

Planning and Development Committee had discussed this deteriorated state of the structure on Old Broad Cove Road and have requested the Protective Services Committee also discuss this from a hazard perspective. The Town Manager will follow up on any inspections and the Fire Chiefs will action on this and report back to the Town Manager.

## **6. Newbury Street**

The Municipal Enforcement Officers have been monitoring the area of Blagdon Hill and Newbury Street (as per Appendix A) and will provide any information necessary to the Royal Newfoundland Constabulary.

## **7. Animal Control**

Recommendations on regulations will be brought to the next Committee meeting from Public Works.

### Admin. and Finance Committee Report of May 16, 2017 presented by Deputy Mayor Will

#### **1. Accounts for Payment**

Motion: Will/Facey  
2017-274 Resolved that Council approve payment of regular accounts in the amount of \$118,744.61 and Capital accounts in the amount of \$153,652.31 for a total of \$272,396.92 as tabled.  
Carried Unanimously

#### **2. Motion to approve FCM funding**

Motion: Will/Bartlett  
2017-275 Resolved that staff prepare an application for a funding proposal to the Federation of Canadian Municipalities under the terms and conditions of the Municipal Asset Management Program in the amount of \$64,807 tax included.  
Carried Unanimously

**3. ATIPPA Follow Up**

Committee discussed concerns on the volume of requests being submitted and the inability to comply within the Acts required time limits while still running effective operations of the Town. The Town will seek legal opinion on the issues.

**4. Cost recovery model policy update**

Committee reviewed a draft and discussed the levy amount per projects. The amounts will be determined using consistent formulas.

**5. Meadow Heights project**

The project is scheduled to go to tender by the end of May. Project is on track to be completed this construction season.

**6. Correspondence from Municipal Assessment Agency**

Committee reviewed the proposed format changes that are set to change with the 2018 annual assessment roll. Director of Financial Operations will review within his department and provide feedback to MAA if appropriate.

**7. Correspondence from Youth Ventures NL**

Committee reviewed the letter from the Youth Ventures NL program coordinator asking for support of these young entrepreneurs from ages 12-29 wanting to start up and run their summer businesses.

Motion: Will/Butler

2017-276 Resolved that Council waive the fees for permits and licenses from May 1st to September 1st 2017 in support of these young entrepreneurs.

Carried Unanimously

**CORRESPONDENCE**

RECEIVED	CONTRIBUTOR	REGARDING	DISTRIBUTION
May 8, 2017	Municipal Assessment Agency (MAA)	Request - feedback on proposed changes to Assessment Roll	A&F Committee
May 12, 2017	Municipal Affairs	Approval to award contract to Farrell's Excavating Ltd for Nearys Pond Road Reconstruction and Upgrading	For Information
May 16, 2017	Royal Sea Cadets	Invite to 67th Annual Ceremonial Review	For Information
May 17, 2017	Federation of Canadian Municipalities (FCM)	Information related to the FCM infrastructure bank and other funding opportunities	For Information
May 17, 2017	Prostate Cancer Canada Atlantic	Request – support annual Father's day fundraising campaign, Plaid for Dad, in support prostate cancer awareness and research.	For Information

## NEW/GENERAL/UNFINISHED BUSINESS

1. There are 35 kms of provincially owned roads in PCSP where the government often applies cold patch which is not sufficient, as shown in the conditions of these roads in our community. Public Works is asked to deliver a list of five or so provincially owned roads in the worst condition within PCSP. The Mayor is then asked to send a letter to Transportation and Works, cc the Minister requesting immediate repair of the chosen roads.
2. Update on summer programming where registration opened today. "Camp Whaddaya' At" has 4 out of 8 camps are full and the remainder have under 5 spaces left. "Camp Little Gaffers" is 70% full.

## AGENDA ITEMS/NOTICE OF MOTIONS ETC.

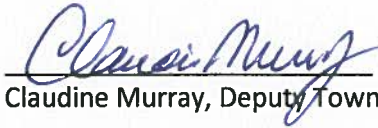
- None for this meeting

## ADJOURNMENT

Motion: Facey/Hanlon  
2017-277 Resolved that this meeting be adjourned. Time is 6:09 p.m.  
Carried Unanimously



Moses Tucker, Mayor  
*Garin will, Deputy Mayor for*



Claudine Murray, Deputy Town Clerk

Appendix A - Tabled Planning & Development Report

TOWN OF PORTUGAL COVE-ST-PHILIPS

MAY 11 2017

MAY 12 2017

RECEIVED

COR/2017/01573

### **Approval to Award Contract**

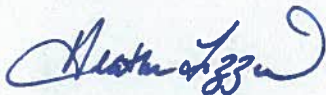
Town of Portugal Cove-St. Phillips  
1119 Thorburn Road  
Portugal Cove-St. Phillips, NL  
A1M 1T6

**Re: Town of Portugal Cove – St. Phillips  
Multi Year Capital Works 2014  
Neary's Pond Rd Reconstruction and Upgrading - Project No. 17-MYCW-17-00116**

Your Project Management Consultant, Vigilant Management Inc. has recommended the acceptance of the tender submitted by Farrell's Excavating Limited in the amount of \$549,214.70. The consultant's recommendation is acceptable to this Department and you are hereby authorized to award the contract. If the town of Portugal Cove – St. Phillips agrees with this recommendation, please arrange through your consultant for the signing of the necessary contract documents at the earliest possible date.

**All costs in excess of this amount will be 100% responsibility of the town of Portugal Cove – St. Phillips unless written approval of the Department is obtained prior to the expenditure of the funds.**

Sincerely,



**Heather Tizzard**  
Assistant Deputy Minister

cc: Mr. David Brazil, MHA  
cc: Vigilant Management Inc.  
cc: Mr. Sandy Hounsell  
cc: Mr. Inayat Rehman, P. Eng.  
cc: Mr. Gerald Kennedy  
cc: Mr. Ian Duffett, P. Eng.  
cc: Mr. Loyola Power, OH&S

cc: Ms. Jacqueline Vickers, TW  
cc: Mr. Stephen Slaney, TW  
cc: Mr. Denis Hickey  
cc: Ms. Lori Evoy  
cc: Mr. Haseen Khan, P. Eng.  
cc: Mr. John O'Leary  
cc: Ms. Bertha Fowler





*The Cadets, Officers and Sponsor of  
3 Royal Canadian Sea Cadet Corps Terra Nova  
Wish to extend an invitation to our*

***67<sup>th</sup> Annual Ceremonial Review***

*To be held on May 27<sup>th</sup>, 2017 at 3:00 pm  
At HMCS Cabot, 220 Southside Road, St. John's  
Please RSVP by May 20<sup>th</sup>, 2017*

*Dress for this event is 1A (Medals) or business attire*

*Reception to follow*

*RSVP: [Sherrylee.lewis@cadets.gc.ca](mailto:Sherrylee.lewis@cadets.gc.ca)*

*Please be seated by 2:45pm*

*Limited Parking at HMCS Cabot*

*Vehicles are not permitted to park on the roadway*

**Meeting**  
**FCM BOARD OF DIRECTORS**  
**March 14-17, 2017**

Whistler  
British Columbia

**TABLE OF CONTENTS**

**1. Summary**

**2. Reports from the Standing Committees and Forums**

- *Standing Committee on Community Safety and Crime Prevention*
- *Standing Committee on Municipal Finance and Intergovernmental Arrangements*
- *Standing Committee on Environmental Issues and Sustainable Development*
- *Northern and Remote Forum*
- *Standing Committee on Social and Economic Development*
- *Standing Committee on Municipal Infrastructure and Transportation Policy*
- *Rural Forum*
- *Standing Committee on Increasing Women's Participation in Municipal Government*
- *Standing Committee on International Relations*

## SUMMARY

The FCM Board of Directors met in Whistler, BC, from March 14-17. Board members spent four days addressing vital national issues playing out at the local level as well as the increasingly central role municipal leaders are playing in shaping the national agenda. Below is a brief summary of the key meeting highlights, which you can relay to your council.

The meeting occurred just one week before Federal Budget 2017—a highly-anticipated and potentially watershed moment for the municipal sector. It marked the culmination of two years of unprecedented dialogue between FCM and the federal government in the lead-up to the budget; dialogue that has already yielded historic results for municipalities.

Board members used the occasion to make one final push for key municipal priorities such as public transit, affordable housing, green infrastructure, and thriving rural, northern and remote communities. Board members continued to make the case that Budget 2017 represents a once-in-a-generation opportunity to build a better Canada by empowering cities and communities. They agreed that, in order for this to happen, the budget would need to include key tools for municipal leaders, namely predictable allocations and reasonable cost-sharing. Board members pointed out that these tools are critical for unlocking local potential to achieve national goals like job creation, economic growth, and sustainability.

The Board also took a number of internal steps to ensure that FCM has a strong organizational foundation to meet future demands. Board members reviewed and approved the 2017-18 corporate plan and budget. They also discussed the importance of recapitalizing the Legal Defense Fund to ensure that FCM is able to continue to defend the legal interests of the municipal sector. Board members adopted a number of resolutions on issues including the new provisions to reduce train idling and on protecting federal facilities in rural communities, such as the IRCC Case Processing Centre in Vegreville, AB.

Looking forward, the Board discussed the importance of remaining focused on the work ahead. The incredible momentum of FCM and the municipal sector—including anticipated gains in Federal Budget 2017—signal a fundamental shift in how orders of government work together. Board members heard how municipal leaders have begun to take their place at the nation-building table. They also heard that this emerging role would require a renewed resolve of the Board to help ensure that the municipal sector remains strong, engaged, and united, with the right tools and resources to deliver results for members.



## REPORT OF THE MEETING OF THE STANDING COMMITTEE ON COMMUNITY SAFETY AND CRIME PREVENTION

### SUMMARY OF DISCUSSION

Standing Committee Vice-Chair Marie-Eve Brunet opened the meeting by introducing new committee members and Vice-Chair Lynda Rydholm and offering regrets from Committee Chair Randy Goulden.

Following approval of the agenda and the report of the November 2016 meeting, staff provided an update on FCM's engagement in the development of a legalization framework for marijuana and FCM's analysis of the Task Force's recommendations to government. Committee members discussed the importance of the federal government's role in overseeing product quality and safety and supporting municipalities in their growing role in enforcement, inspections and the remediation of illegal grow operations. Staff also updated members on the advocacy efforts of FCM leadership and staff in the lead up to the next federal budget and the publication of FCM's pre-budget submission, *Seizing the Moment*.

Committee members were then updated on the National Municipal Rail Safety Working Group's engagement on possible funding options for first responder training and equipment. Members emphasized the importance of ensuring first responders, particularly volunteer firefighters, are adequately resourced to respond to dangerous goods incidents in their communities and that shippers and railways remain responsible for providing specialized equipment to first responders. Members also emphasized that Transport Canada must work closely with municipalities as they implement the Emergency Response Task Force's recommendations. The Committee recommended that FCM's Board of Directors adopt a series of recommendations to ensure first responders are better equipped and trained to respond to rail incidents.

Committee members then discussed FCM's participation in the Fifth Regional Platform for Disaster Risk Reduction in the Americas in Montreal, QC. The Committee also considered three resolutions, including one resolution on changes to the Disaster Financial Assistance Arrangements (DFAA) cost-sharing formula, one resolution on medical marijuana grow operations and one resolution on remediation standards for properties used for drug-related properties. Given the critical importance of these issues to municipalities, the Committee recommended that the first two resolutions be adopted. Members deferred the resolution on remediation standards back to staff to clarify the intent of the resolution and conduct additional research on this issue for presentation at the September Board of Directors meeting.

Members also discussed the launch of the Big City Mayors' Opioid Task Force and FCM's engagement with federal counterparts to ensure municipalities are adequately resourced to respond to the growing opioid crisis in cities and communities. Members expressed the need for FCM to work with the federal government to ensure first responders across Canada are equipped to respond to overdoses.

Committee members then reviewed proposed changes to the Committee's Policy Statement that better reflect current policy and advocacy priorities. In particular, amendments were made to better reflect FCM's position on Phase 2. Staff also committed to further refining the Policy Statement in the coming year to better align it with the Committee's ongoing advocacy work. It was stressed that FCM should make references to all local governments in public documents and government submissions.

## **STANDING COMMITTEE RECOMMENDATIONS**

### ***Recommendations for adoption:***

1. Direct staff to continue FCM's engagement with the federal government to:
  - a. Work with provinces, territories and industry partners to identify and provide the necessary resources to ensure first responders can access operational and specialized training adapted to their local needs and realities, if necessary;
  - b. Ensure municipal perspectives are considered in the evaluation and continuous improvement of the Emergency Response Assistance Plan program, including amendments to Part 7 of the Transportation of Dangerous Goods regulations;
  - c. Work with shippers and carriers to improve access for first responders, particularly volunteer departments in small and remote communities, to participate in response exercises and specialized training programs and facilities to improve emergency preparedness and to test and evaluate the effectiveness of the Emergency Response Assistance Plan program; and
  - d. Continue working with FCM to improve awareness and outreach efforts with municipalities to improve understanding of the resources available to them during incidents involving dangerous goods.
2. Adopt the policy statement, as amended.

The Standing Committee recommends this report be received.



## **REPORT OF THE MEETING OF THE STANDING COMMITTEE ON MUNICIPAL FINANCE AND INTERGOVERNMENTAL ARRANGEMENTS**

### **SUMMARY OF DISCUSSION**

Committee Chair Sav Dhaliwal opened the meeting by welcoming committee members to Whistler, introducing Vice-Chair Sandra Desmeules and Vice-Chair Doug Dobrowolski.

Following approval of the agenda and the report of the November 2016 meeting, members were updated on FCM's overall advocacy efforts around the 2017 federal budget, and discussed strategic priorities and opportunities for the upcoming fiscal year.

The Committee was then provided with an update on the status of the Canada Infrastructure Bank. FCM has been supportive of a well-designed infrastructure bank concept that could help municipalities maximize their existing borrowing capacity. FCM is working to ensure that the financing available through the bank not replace infrastructure funding, that using an infrastructure bank remain the choice of local governments, and that municipalities be a key part of the discussions on its design. The Committee heard that FCM has retained the International Institute for Sustainable Development for technical input on international examples and key design considerations for the bank to support municipal projects.

Staff then provided the Committee with an update on the Canada-EU Comprehensive Economic and Trade Agreement (CETA). The agreement has been signed and is now in the process of being ratified. Members discussed what the implementation of CETA would look like and implications for municipalities. The Committee indicated that it remains concerned about the implications of the agreement on municipal procurement and servicing obligations for municipalities. Additional information will be provided to the committee as implementation progresses.

The Committee then heard about a decision made by the Supreme Court in *Windsor v. Canadian Transit Company*, a dispute between the City of Windsor and the federally regulated corporation that operates the international bridge crossing between Windsor and Detroit. The dispute was over the application of municipal bylaws to the derelict condition of more than 100 properties expropriated to make way for a future crossing. The court ruled in favour of the City of Windsor, indicating that issues relating to the application of municipal bylaws to federal undertakings should be decided by the Superior Courts of each province, not by the Federal Court of Canada. Staff expressed FCM's support for this decision.

Members then reviewed and discussed proposed changes to the committee's policy statement, which are intended to better reflect current policy and advocacy priorities.

### **STANDING COMMITTEE RECOMMENDATION:**

#### ***Recommendation for adoption:***

1. Adopt the policy statement, as presented.

The Standing Committee recommends that this report be received.

## REPORT OF THE MEETING OF THE STANDING COMMITTEE ON ENVIRONMENTAL ISSUES AND SUSTAINABLE DEVELOPMENT

### SUMMARY OF DISCUSSION

Committee Chair Pauline Quinlan opened the meeting by welcoming the committee to Whistler, and introducing Vice-Chairs Paul Pirri and Edgar Rouleau.

Following approval of the agenda and the report of the November 2016 meeting, staff updated members on the advocacy efforts of FCM leadership and staff in the lead up to the next federal budget and the publication of FCM's pre-budget submission, *Seizing the Moment*.

The Committee then discussed recommended components for a submission by FCM to the National Energy Board (NEB) Modernization Review Expert Panel, which are based on the work of FCM's National Energy Infrastructure Task Force. The Committee heard that the recommendations focus on how the NEB public hearing process could be reformed to give local government a greater voice, and how municipal interests could be adequately considered in the construction, operation and decommissioning of federally-regulated energy transportation infrastructure. The Committee proposed two changes to the recommendations. First, the Committee adopted a motion to add the words "so that hearing timelines are determined prior to the beginning of a hearing on a project by project basis" to recommendation #11. Second, the Committee adopted a motion to add the following recommendation:

Demonstrate the commitment to enacting the recommendations of the Truth and Reconciliation Commission in the NEB Modernization process, including that the process put in place for the review, approval and compliance verification process contributes to reconciliation efforts with indigenous peoples.

Staff then provided an update to the Committee on the legislative review of the *Fisheries Act*. Members discussed five proposed recommendations to the federal government pursuant to this review, which expand on the submission that FCM made to the House of Commons Standing Committee on Fisheries and Oceans in November 2016. Members approved the recommendations, and directed staff to engage in the second phase of the *Fisheries Act* consultation process, including responding to legislative options being considered by the government prior to the tabling of the new legislation. During the discussion it was noted that the Harmful Alteration, Disruption and Destruction (HADD) provision should not apply to the replacement of existing municipal infrastructure, and that it will be important to set an appropriately high threshold for how "low-risk" projects are defined.

A brief update on the Green Municipal Fund (GMF) and the new [Municipalities for Climate Innovation Program \(MCIP\)](#) was delivered by GMF Council Chair Councillor Ben Henderson.

As well, Councillors Brian Pincott and Bob Long provided an update on the work of the National Zero Waste Council.

Members discussed two resolutions, and then reviewed and discussed proposed changes to the committee's policy statement, which are intended to better reflect current policy and advocacy priorities.



The Committee also discussed the issue of Asian Carp, which are an aquatic invasive species recently identified in Quebec waterways. Members agreed to share information and best practices about this serious issue.

## **STANDING COMMITTEE RECOMMENDATIONS**

### **Recommendations for adoption:**

1. Approve the recommendations for the National Energy Board (NEB) Modernization Expert Panel contained in Annex A of the Standing Committee on Environmental Issues and Sustainable Development agenda package, as well the additional recommendation and amendment to recommendation #11 noted in this report,.
2. Approve the following five recommendations, which are in addition to the recommendations made to the Standing Committee on Fisheries and Oceans in November 2016, in order to inform FCM's advocacy to the federal government during Phase 2 of the Fisheries Act review:
  - a. Increase federal resources to ensure that applications are reviewed and processed as quickly as possible and include proper science-based assessments;
  - b. Look for ways to improve the efficiency and efficacy of compliance, for instance by establishing a public database of affected water bodies and projects that are seeking and have received approval under the Act;
  - c. Seek to restore the former Harmful Alteration, Disruption or Destruction (HADD) provision in a way that will adequately protect fish and fish habitat without unnecessarily applying to low-risk municipal infrastructure and in water bodies that do not constitute fish habitat.
  - d. Clarify the application of the Act to wastewater discharges and establish clear authorization mechanisms for routine maintenance and repair works.
  - e. Work with FCM to find an alternative to requiring financial instruments as a means of binding.
3. Direct staff to engage in the second phase of the Fisheries Act consultation process and respond to any legislative options being considered by the government prior to the tabling of new legislation.
4. Adopt the policy statement, as amended.

The Standing Committee recommends this report be received.



## REPORT OF THE MEETING OF THE NORTHERN AND REMOTE FORUM

### SUMMARY OF DISCUSSION

Forum Chair Diana Rogerson opened the meeting by welcoming Forum members to Whistler, and introducing Vice-Chair Charles Furlong.

Following approval of the agenda and the report of the November 2016 meeting, staff updated members on the advocacy efforts of FCM leadership and staff in the lead up to the Budget 2017 and the publication of FCM's pre-budget submission, *Seizing the Moment*. Discussion focused on areas with the most interest to northern and remote communities, including the Rural and Northern Communities Fund, the Green Infrastructure Fund, and a northern carve out from the Trade and Transportation Fund.

Staff then provided detailed analysis to the Forum on funding programs for northern and remote broadband, including an update on FCM's engagement with the Ministry of Innovation, Science, and Economic Development to ensure that the needs of rural municipalities are considered in the roll out of the new \$500-million *Connect to Innovate* program.

The historic Canadian Radio-television and Telecommunications Commission (CRTC) universal service objective announcement was also discussed. Staff noted that the CRTC will be starting a public engagement process on the design of the new \$750 million broadband infrastructure funding. This process will include discussions regarding the eligibility and assessment criteria, eligible costs, governance, accountability and jurisdictional responsibilities. Forum members discussed their different experiences with broadband funding programs and highlighted a range of issues that they would like to see raised during the consultation process.

Following, the Forum received a presentation from Curtis Shaw, Vice President of Consumer Markets at Northwestel, on Future Challenges and Opportunities for Northern and Remote Broadband in Canada. The presentation garnered discussion about the various business models and technologies that could be used to improve broadband service in northern and remote communities, with particular emphasis on reducing redundancy, improving internet speeds and affordability.

Members then reviewed and discussed proposed changes to the Forum's policy statement, which were intended to better reflect current policy and advocacy priorities. An addition was made to better reflect the importance of addressing mental health issues as part of an overall effort to improve community wellbeing, consistent with existing policy.

Also discussed was the transition to renewable energy in northern and remote communities. Staff highlighted a \$10.7 million program run by Indigenous and Northern Affairs Canada (INAC) called Northern REACHE designed to help northern communities transition from diesel power generation to renewable energy. FCM staff noted that they will follow-up with INAC officials regarding questions raised by Forum members regarding this program.

Finally, staff presented a brief analysis of a recently released Senate report on Inuit housing entitled *We Can Do Better: Housing in Inuit Nunangat*. The Forum discussed some key aspects of the report including the high cost of servicing land in order to develop new housing, the need for a long-term northern housing funding strategy and to have a northern-specific component included in the federal government's Northern Housing Strategy.

**FORUM RECOMMENDATION:**

**Recommendation for adoption:**

1. Adopt the policy statement, as amended.

The Forum recommends this report be received.

## REPORT OF THE MEETING OF THE STANDING COMMITTEE ON SOCIAL-ECONOMIC DEVELOPMENT

### SUMMARY OF DISCUSSION

Committee Chair Brian Pincott opened the meeting by welcoming the committee to Whistler, and introducing Vice-Chairs Councillor Pam McConnell and Councillor Tom Taggart

Following approval of the agenda and the report of the November 2016 meeting, staff updated Committee members on the advocacy efforts of FCM leadership and staff in the lead up to the 2017 federal budget and the publication of FCM's pre-budget submission, *Seizing the Moment*.

While more detail on these items are anticipated in the forthcoming budget, Committee members were provided a status update on the federal government's commitment to develop a National Housing Strategy (NHS) and to renew the Urban Aboriginal Strategy. The Homelessness Partnering Strategy was also discussed in the context of the NHS.

An extensive conversation on the recommended components of a submission from FCM to the federal government's poverty reduction strategy consultation process then took place. The Committee agreed with the recommended components, which reflect both existing FCM positions that relate to poverty reduction, as well as new positions. Access to appropriate telecommunications per existing FCM policy was included as an additional recommendation.

In the context of the recommended components, members raised issues which will be incorporated into the narrative of the poverty reduction strategy submission, including, but not limited to, food security issues, gender-based analysis, mental health, reconciliation and the need for the federal strategy to not focus only on poverty alleviation. The Committee requested that the submission emphasize the need for the federal government to act urgently, broadly define poverty, include lived-experience perspectives and distinctly consider the rural and remote context of poverty. The Committee agreed to review a draft of the submission before it is finalized.

Members also directed staff to seek opportunities to engage with the Minister of Families, Children and Social Development on the poverty reduction strategy beyond the online consultation opportunity.

A brief update on the two FCM programs focused on municipal – First Nation partnerships, the [Community Economic Development Initiative \(CEDI\)](#) and the [Community Infrastructure Partnership Project \(CIPP\)](#), was also provided.

The Committee discussed the federal government's plans to develop accessibility legislation. They reviewed a copy of a letter sent from the FCM President to the Honourable Carla Qualtrough, Minister of Sport and Persons with Disabilities, on this issue, based on the recommendation of the Committee from its November 2016 meeting.

A brief conversation regarding the settlement of Syrian refugees took place, along with issues faced by refugees more broadly, including in rural communities and as it relates to retention.



Urban Aboriginal Working Group Chair Councillor Ben Henderson provided a summary of items discussed at the meeting of the Working Group, and encouraged all Board and Committee members to participate in the Working Group.

Members discussed one resolution, and then discussed proposed changes to the committee's policy statement, which are intended to better reflect current policy and advocacy priorities. They recommended additions to the policy statement, focused on housing and poverty, both of which reflect existing policy.

Finally, the committee learned about the employment impacts of the planned closure of the federal Case Processing Centre in Vegreville, Alberta.

### **STANDING COMMITTEE RECOMMENDATIONS**

#### **Recommendations for adoption:**

- 1) Approve a submission to the consultation process being led by the Minister of Families, Children and Social Development pursuant to the development of a Canadian Poverty Reduction Strategy detailing existing FCM policy on affordable housing, homelessness, the Urban Aboriginal Strategy, child care, income supports, access to appropriate telecommunications and transit as it relates to poverty reduction, and including the following recommendations not currently reflected in FCM policy:
  - a. Ensure municipal representation on the Ministerial Advisory Committee on Poverty;
  - b. Distinctly support the housing needs of newcomers to Canada, especially government-assisted refugees;
  - c. Ensure a poverty reduction strategy that aligns with the federal government's planned accessibility legislation, including components which particularly impact services and supports accessed by low-income Canadians living with a disability;
  - d. Monitor the impact of increased benefits under Old Age Security and the Guaranteed Income Supplement to address efficacy at reducing poverty among seniors, and consider enhancements if needed;
  - e. Through FCM, engage municipalities to understand current constraints around transit accessibility for Canadians living in poverty, and options to improve access through federal-municipal partnership;
  - f. Through FCM, formally engage the municipal sector alongside provincial/territorial governments in the development, implementation and evaluation of the Canadian Poverty Reduction Strategy;
- 2) Direct staff to seek out opportunities beyond the online consultation to engage with the Minister of Families, Children and Social Development to ensure municipal considerations are appropriately reflected in the planned Canadian Poverty Reduction Strategy;
- 3) Adopt the policy statement as amended.

The Standing Committee recommends this report be received.

## **REPORT OF THE MEETING OF THE STANDING COMMITTEE ON MUNICIPAL INFRASTRUCTURE AND TRANSPORTATION POLICY**

### **SUMMARY OF DISCUSSION**

Committee Chair Bob Long opened the meeting by welcoming committee members to Whistler, B.C., and introducing Vice-Chair Anne Marie Gillis and Vice-Chair David Price.

Following approval of the agenda and the report of the November 2016 meeting, members were updated on FCM's overall advocacy efforts around the 2017 federal budget, and discussed strategic priorities and opportunities for the upcoming fiscal year.

The committee then heard a presentation on Phase 2 Asset Management and Data Collection Strategy, in which staff updated members on FCM's engagement with Infrastructure Canada and Statistics Canada to ensure that the municipal perspective is included in the design of a national core public infrastructure survey, as well as on efforts to work with Infrastructure Canada to help align various asset management-related initiatives, including FCM's Municipal Asset Management Program. Committee members provided feedback on the proposed design of the national core public survey, particularly the need to ensure its methodology recognizes the diversity of local governments across Canada. Third Vice-President Bill Karsten then provided an update on the activities and current status of FCM's Municipal Asset Management Program (MAMP), including an overview of upcoming activities and how the program will benefit communities of all sizes. Committee members emphasized that the MAMP program should complement provincial and territorial asset management initiatives.

The committee then received an update on the advocacy efforts of FCM leadership and staff since the last committee meeting. Staff outlined developments in key policy areas of interest to the Committee, including Municipal Rights-of-Way – Calgary's Bylaw, and Transport Canada Policy and Regulatory Initiatives.

Staff also provided an update on the development of FCM's submission for the upcoming Railway Safety Act Review. Committee members discussed the consultation process underway, as well as the key issues and general direction that FCM will adopt for its submission once the RSA Review is officially underway. Committee members gave their feedback to staff to refine the list of key issues and approach that will eventually be presented to the Executive Committee for approval. Members highlighted the need to recognize the impact of crossing closures on municipalities and possible technologies to address traffic congestion at blocked crossings.

The committee considered three resolutions on issues including train idling, federally governed marina lease rates, and high speed internet. The Committee agreed with recommendations to categorize the former "Category A – concurrence" and "Category B – not within municipal jurisdiction" respectively. The resolution on high speed internet was referred back to staff for further analysis.

Members then reviewed and discussed proposed changes to the committee's policy statement, which are intended to better reflect current policy and advocacy priorities. An amendment was added to recognize that the implementation of the Emergency Response Task Force's (ERTF) recommendations must be done in close consultation with municipalities.

**STANDING COMMITTEE RECOMMENDATION:**

The Standing Committee recommends this report be received.



## REPORT OF THE MEETING OF THE RURAL FORUM

Forum Vice-Chair Al Kemmere opened the meeting by introducing new forum members and Vice-Chair Scott Pearce and offering regrets from Rural Forum Chair Ray Orb.

Following approval of the agenda and the report of the November 2016 meeting, staff updated members on the advocacy efforts of FCM leadership and staff in the lead up to the next federal budget and the publication of the rural companion piece for FCM's pre-budget submission, *Seizing the Moment for Rural Canada*. Members expressed concerns with the design and roll-out of the new Connect to Innovate program and emphasised the need for renewed engagement with the federal government on developing a national strategy to enhance broadband in rural areas. The Forum directed staff to develop new policy on requesting the federal government to develop a national strategy on comprehensive communications in rural areas.

The Forum received an update on rural-specific programming at the annual conference and were presented FCM's proposed approach to a renewed Rural Secretariat and FCM's updated approach to issues related to rural economic development. Building on productive discussions with Parliamentarians at the November 2016 Advocacy Days, Forum members reviewed and approved FCM's proposal for a renewed Rural Secretariat. Members agreed that a renewed Rural Secretariat should support all federal departments and agencies in designing federal policies and programs that meet the diverse range of needs and priorities of rural, remote and northern communities. Members also emphasised the need to build partnerships with stakeholders to develop rural-specific programming for the 2017 Annual Conference and to publish a report discussing "The Next 150 Years of Rural Canada." The Forum's ad-hoc working group will continue to advise FCM staff as they move forward with this work.

The Forum considered two resolutions 1) site selection criteria for federal offices and facilities; and 2) the appointment of a minister responsible for rural areas. Given the critical economic importance of federal facilities to rural communities, members recommended that the first resolution be adopted. The Forum directed FCM to write to the federal government that this resolution was being brought forward at the Annual Conference and to request a moratorium on the closure of the Vegreville Case Processing Centre pending a review as per the resolutions directions. It was later agreed by the full Board of Directors that the timing of passing the resolution on federal facilities was pressing and that it would be passed at the March Board meeting as well as forwarded for consideration by the full membership at the Annual Conference in June as per FCM by-law. The direction to write the federal government before the resolutions was passed at the June Conference was withdrawn and action on the resolution will be taken immediately. The Forum agreed that the second resolution should not be adopted as it does not reflect FCM's proposed policy recommendations for the renewed Rural Secretariat.

Forum members then reviewed proposed changes to the Forum's Policy Statement that better reflect current policy and advocacy priorities. In particular, amendments were made to better reflect FCM's position on Phase 2. Staff also committed to further refining the Policy Statement in the coming year to better align it with the Forum's ongoing advocacy work. Forum members then discussed how the Rural Forum can elevate rural issues in national media coverage, particularly during the 2017 Annual Conference.

## **FORUM RECOMENDATIONS**

### ***Recommendations for adoption:***

1. Direct FCM staff to develop policy on requesting the federal government to develop a national strategy on comprehensive communications in rural communities.
2. Approve the proposed approach to a renewed Rural Secretariat designed to meet the needs of rural municipalities and the following objectives:
  - a. Champion rural issues through an integrated, whole-of-government approach that ensures federal policies and programs reflect rural priorities;
  - b. Develop a practical, accountable policy framework for Rural Canada through the application of a "rural lens" to federal programs and policies. This "rural lens" should reflect fiscal and capacity limitations and sparse populations of rural communities, with the aim of enhancing rural economic development; and
  - c. Provide a forum for rural communities and other stakeholders to support the development of innovative tools and programs to address emerging issues facing rural Canada.
3. Direct staff to work with the ad-hoc rural conference programming working group to:
  - a. Integrate topics relevant to rural communities and rural economic development into the 2017 Annual Conference's rural programming stream;
  - b. Plan a rural-specific plenary session to discuss emerging challenges and opportunities in rural economic development and diversification; and
  - c. Prepare a report on the "Next 150 Years of Rural Canada" to be released at the 2017 Annual Conference if all Census data is available.
4. Adopt the policy statement, as amended.

The Forum recommends this report be received.



## **REPORT OF THE MEETING OF THE STANDING COMMITTEE ON INCREASING WOMEN'S PARTICIPATION IN MUNICIPAL GOVERNMENT**

### **SUMMARY OF DISCUSSION**

The Committee Chair Chris Fonseca, Regional Councillor, Region of Peel, ON, introduced Councillor Darren Hill and Councillor Irene Dawson as the vice-chairs and welcomed committee members and staff. The committee approved the agenda and the minutes from the November 2016 Board of Directors' meeting in Ottawa.

Vice-Chairs Hill and Dawson updated the committee on the priority areas of the committee. The Diverse Voices for Change is now fully running in five municipalities across the country. Workshops are being designed in order to help lift the barriers addressed by the local focus groups and promote women from diverse backgrounds to engage in local politics, with the first workshop being held in Edmonton in April.

The committee continues to award annually FCM's Ann MacLean Award, Mayor Andrée P. Boucher Memorial Scholarship and Canadian Women in Municipal Government Scholarships in recognition and support of women's leadership in local government. FCM received 82 applications, which is an increase from previous years, as a result of expanded promotion through social media and members of the committee.

The committee also received updates and exchanged on activities that took place across the country in celebration of International Women's Day, which took place March 8<sup>th</sup>. FCM promoted the role of women in local government through a series of outreach activities to profile members of its Board of Directors and its international and domestic programs. Councillor Tim Tierney presented an overview of an event hosted by FCM, in partnership with the City of Ottawa and Global Affairs Canada, to celebrate the empowerment of women as economic, social and political agents of change in building inclusive communities.

The committee reviewed the proposed revisions to the committee policy statement. The policy statement was updated to recognize the importance of engaging with a large cross-section of society to ensure all voices are heard. Further, additional language was included to support the aim of FCM's program to achieve gender equality or parity. The policy statement is now reflective of this language and of the aim of the programs to share and replicate the best practices and approaches that have helped to elect women to office at all levels.

In the fall, a survey was sent to the Provincial and Territorial Associations (PTAs) to better understand how the municipal sector has worked to increase women's participation in municipal government. Following the results of the survey, FCM staff prepared a concept note that outlined the objectives of the proposed project, including putting in place and beginning the implementation of a national strategy to overcome systemic barriers faced by women seeking to engage in elected municipal office in Canada. The national strategy will be designed and owned by the municipal sector, comprised of the Federation of Canadian Municipalities (FCM) and 18 provincial and territorial municipal associations (Provincial and Territorial Associations, or PTAs). The committee signaled to staff their interest in pursuing conversations with Status of Women Canada to explore potential opportunities to move the program forward. To help inform the project, the committee workshop at the annual conference will host an interactive session with delegates to identify the barriers to overcome and the partner organizations who align with this work.

## **STANDING COMMITTEE RECOMMENDATIONS**

### ***Recommendation for referral to staff:***

1. The Committee is strongly supporting the development of a project proposal, with the objective to design a national strategy committing to increase women's participation in municipal government in all provinces and territories through a series of tools, approaches, and partnership models available across the country to support these efforts. Mandate staff to engage with Status of Women of Canada to discuss the availability of funding to support such project.

### ***Recommendation for adoption:***

1. Adopt the policy statement, as amended.

The Standing Committee recommends that this report be received.



## **REPORT THE MEETING OF THE STANDING COMMITTEE ON INTERNATIONAL RELATIONS**

### **SUMMARY OF DISCUSSION**

Councillor Garth Frizzell introduced Vice-Chair Councillor Bev Esslinger and welcomed committee members and FCM staff. The committee approved the agenda and the minutes from the November 2016 Board of Directors' meeting in Ottawa.

The Committee received an overview of the work plan of the International Relations Framework for the coming year. FCM will continue to work to strengthen its relationship with Global Affairs Canada to implement its programming and to identify areas of mutual interest for future collaboration through the Joint Working Groups on development cooperation and trade and investment and in discussion with ministerial offices. In addition, FCM will continue to implement five international programs and in the coming months, FCM will continue to celebrate the 30<sup>th</sup> anniversary of its international cooperation programming; as well as continue to identify opportunities for knowledge exchange and sharing of best practices among FCM's international and domestic programs.

Over the last several months FCM received approval to implement programming in Haiti, Jordan, and South Africa. Programs have started the inception phase and will be completing Program Implementation Plans in the coming months. FCM hopes to support the involvement of partners from these countries at its annual conference. Calls for expression of interest will be circulated to members in the coming months to engage members in these programs.

The Committee received updates on the international programs, including the Haiti-Municipal Cooperation Program (MCP2), the Caribbean Local Economic Development (CARILED) program, the Sustainable and Inclusive Communities of Latin America (CISAL), the Program on Local Economic Development and Democratic Governance (PLEDDG) in Ukraine, and the Partnerships for Municipal Innovation in Local Economic Development (PMI-LED). Later this year, the CARILED program, which aimed to strengthen the capacities of local governments to stimulate sustainable local economic development (LED) through the growth of the micro, small and medium size enterprise (MSME) sub-sector, will come to an end. As part of the closing activities, the CARILED team is developing knowledge products to disseminate to partners and throughout the region; as well as hosting several high-level events to recognize the contributions of Caribbean and Canadian municipalities and municipal experts to the program. Committee members were also reminded of the Haiti Emergency Fund and the contribution of FCM members to the fund. To date, FCM has collected over \$60,000 from its members, and are currently in discussion with Haitian partners to begin to allocate the funds to areas affected by Hurricane Matthew. Members who donated will be kept informed of the roll-out of the initiatives and allocation of funds.

FCM's Governance, Policy, and Networks Advisor, Elena Pierce, presented an update on the implementation on the United Nations' Sustainable Development Goals (SDGs). Over the last several years, FCM has supported and contributed to advocacy efforts to localize the SDGs and other United Nations frameworks. The presentation provided an overview of the SDGs and outlined opportunities to apply the SDGs to the local context in Canada. FCM will engage a small number of interested Canadian municipalities to build awareness of the SDGs in their communities and to begin to explore mechanisms to adapt the SDGs to their context.

Committee members received an update on the plans to celebrate FCM's 30<sup>th</sup> anniversary of international cooperation. The celebrations were launched during the Government of Canada's International Development Week at an event, entitled *Building Inclusive Communities*, organized in partnership with Global Affairs Canada and the City of Ottawa. Councillor Tim Tierney hosted the event where participants heard from the Honourable Marie-Claude Bibeau, FCM President Clark Somerville, FCM 2<sup>nd</sup> Vice-President Sylvie Goneau, Ottawa Councillor Jan Harder, Chair of the Planning Committee, and representatives from civil society and academia. Other activities will be organized from February to November during FCM meetings, including its annual conference, and at the local level.

Councillor Chris Coleman shared a Victoria initiative, led by a civil society group, to place a granite memorial to the 164 Canadian Forces' members lost in the 12 year mission in Afghanistan. He spoke about how Canadians were perceived by other nations involved in the NATO led mission and shared many of the metrics of societal change that were achieved from Canada's mission to Afghanistan.

#### **STANDING COMMITTEE RECOMMENDATION:**

##### ***Recommendation for adoption:***

1. Adopt the work plan of the International Relations Framework, as presented.

The Standing Committee recommends that this report be received.

## Municipalities for Climate Innovation Program

Share This Page

[A](#) [A](#) [A](#)

## Municipalities for Climate Innovation Program

**Climate change grants for #CDNmuni now available.**

APPLY TODAY

### Contact us for details

Call or [email us](#) to learn more about funding and training opportunities.

Toll free: 1-877-997-9926

Ottawa-Gatineau: 613-907-6208

[Subscribe](#) to our e-newsletter.

### FCM's new Municipalities for Climate Innovation Program

Extreme storms, hotter summers, colder winters, rising sea levels, flooding and drought. These are just some examples of the new reality of climate change for many Canadian communities. FCM's new Municipalities for Climate Innovation Program provides funding, training and resources to help municipalities adapt to the impacts of climate change and reduce greenhouse gas (GHG) emissions. The program is funded by the Government of Canada. [Learn more](#).

### Grants, training and resources for Canadian cities and towns of all sizes

The program offers funding and learning opportunities designed to enable municipalities to address challenges related to climate change.



### Plans and studies grants

Grants of up to \$175,000 to develop plans and studies to reduce GHG emissions and help your community adapt to impacts of climate change, such as extreme temperatures, flooding and drought. Grants now available. Apply today.

### Climate and Asset Management Network

A professional network that provides training and grant funding to enable municipalities to integrate climate change considerations into asset management and infrastructure decisions. Available in March 2017.

### **Regional and national-scale climate initiatives**

Funding for partner organizations to provide support to groups of municipalities to develop plans, studies or other strategies to reduce GHG emissions or adapt to climate change impacts. Available in spring 2017.

### **Demonstration project grants**

Grant funding for municipalities to implement climate change initiatives on a small scale. Funding will be available for up to 80 per cent of costs to a maximum of \$1 million. Available in spring 2017.

### **Transition 2050**

A combination of training and grant funding for a collaborative network of municipalities committed to reducing GHG emissions by 80 per cent by 2050. Available in fall 2017.

### **Staff support grants**

Grant funding to supplement salaries for existing municipal staff to implement

The Municipalities for Climate Innovation Program is a new five-year, \$75-million program designed to encourage Canadian municipalities to better prepare for and adapt to the new realities of climate change as well as reduce greenhouse gas emissions. The program is offered by the Federation of Canadian Municipalities and funded by the Government of Canada.



## Resources for municipalities

March 2017	Spring 2017	Fall 2017
Plans and studies grants	Regional and national-scale climate initiatives	Staff support grants
Climate and Asset Management Network	Demonstration project grants	Transition 2050

## Timeline of new program offerings

climate change programs and projects.  
Available in fall 2017.

## Green Municipal Fund

### Green Municipal Fund



FCM's Green Municipal Fund continues to respond to evolving municipal sustainability needs and priorities.

We're **building on success** — ours and yours. The unique GMF program model continues to offer integrated funding and knowledge services; along with added benefits such as broader capital project [eligibility](#), enhanced client service and improved application forms and resources, and more opportunities for communities to work together through [peer networks](#).

**Helping local sustainability leaders move from vision to reality.** Whether you are at the [planning](#) stage, undertaking a [feasibility study or pilot project](#), or getting ready to implement a [capital project](#), we're with you every step of the way!

Through GMF, FCM supports initiatives that demonstrate an innovative solution or approach to a municipal environmental issue, and that can generate new lessons and models for municipalities of all sizes and types in all regions of Canada. These initiatives offer significant environmental benefits, a strong business case and social advantages, and are complemented by local policies and measurement systems.

### Program highlights



#### [Guidebook: 10 steps to develop a brownfield inventory](#)

Take stock of your municipal brownfield sites to ensure a strategic approach to redevelopment. Read this guidebook to learn key steps for developing a brownfield inventory.



#### [Case studies: Wastewater](#)

Read the case studies of GMF-funded initiatives and learn tips and best practices you can apply to your own wastewater treatment plant projects and upgrades.



#### [Meet PCP's Local Climate Change Heroes](#)

Get to know the local heroes from municipalities across Canada taking action on change. Read their interviews and contact them to share knowledge and experience.





### [Six sustainability best practices](#)

Looking for some inspiration? Read about six municipal sustainability ideas that were once considered radical, but today are mainstream practices in Canadian communities.



### [About GMF](#)

Through the Green Municipal Fund, FCM offers funding and knowledge to municipal governments and their partners for municipal environmental projects.

Page Updated: 27/03/2017

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

[Skip to main content](#)

## Municipal Asset Management Program

▲  
Share This Page

[A A A](#)

## Municipal Asset Management Program

### Why invest in asset management?

Watch our animated video to learn how asset management can help save costs and extend the life of your municipal infrastructure.

[LEARN MORE](#)

#### Contact us for details

Call or [email us](#) to learn more about funding and training opportunities.

Toll free: 1-877-997-9926  
Ottawa-Gatineau: 613-907-6208

[Subscribe](#) to our e-newsletter.

### FCM's new Municipal Asset Management Program

Aging infrastructure, including roads, buildings and bridges, competing priorities, limited budgets. These are some of the challenges municipalities face in making infrastructure decisions today. FCM's new Municipal Asset Management Program is a five-year, \$50-million program designed to help Canadian municipalities make informed infrastructure investment decisions based on sound asset management practices. The program is funded by the Government of Canada. [Read the news release](#).

### Training and funding for Canadian cities and towns of all sizes

This new program will equip municipal decision-makers with the necessary tools to make infrastructure dollars go further. The program will offer training and funding and enable knowledge sharing for communities across Canada. [Learn about the program](#).

## Training

Access training and professional development opportunities delivered by FCM and partner organizations. Learn how to better assess current capacity and identify and address gaps in competencies and systems. Available in spring 2017.

## Funding

Access grants to help your municipality adopt asset management practices, such as gaining support from municipal leaders, collecting data to assess existing infrastructure, developing governance models and implementing plans and processes. Available in spring 2017.

## Knowledge sharing

Benefit from knowledge sharing with other municipal professionals and leaders from across Canada to help carry out successful asset management practices for years to come. Available in 2017 and 2018.

## Learn more about asset management for municipalities

### Why Invest in Asset Management?



Is your municipality facing the challenges of maintaining aging infrastructure, providing new services to meet community needs, and adapting to climate change? Asset management practices could be the solution. [Watch our video to learn more.](#)

## Asset management and sustainability resources



Our curated list of resources make it easy to learn about infrastructure planning and asset management and their role in helping municipalities adapt to the impacts of climate change. [Learn more](#).

---

The Municipal Asset Management Program is a new five-year, \$50-million program designed to help municipalities make informed decisions about infrastructure investment. The program is offered by the Federation of Canadian Municipalities and funded by the Government of Canada.



Page Updated: 15/03/2017  
Federation of Canadian Municipalities  
24 Clarence Street

Ottawa, Ontario  
K1N 5P3

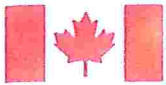
T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)





# A Transformational Infrastructure Plan

---

The time to invest in Canada's infrastructure is now—to bring Canadians good jobs, a cleaner environment and thriving communities for years to come. Infrastructure is a key component of strengthening the middle class and having great communities to live in, clean drinking water and clean air to breathe.

In Budget 2016, the government made a down payment on future growth by making immediate investments of \$11.9 billion in public transit, green infrastructure and social infrastructure. The *Fall Economic Statement* proposes an additional \$81 billion through to 2027–28 in public transit, green and social infrastructure, transportation infrastructure that supports trade, and rural and northern communities. The government will also establish the new Canada Infrastructure Bank, an arm's-length organization dedicated to increasing investment in growth-oriented infrastructure, transforming the way infrastructure is planned, funded and delivered across the country.

Taking into account existing infrastructure programs, new investments made in Budget 2016 and the additional investments contained in the *Fall Economic Statement*, the government will be investing more than \$180 billion.

## Public Transit: Faster Commutes and Innovative Communities—\$25.3 Billion Over 11 Years

Strong urban transportation networks are the foundation of more inclusive and sustainable cities where the middle class can grow and prosper.

Public transit infrastructure investments provided through the *Fall Economic Statement* will have a greater focus on new, transformative construction and expansion projects that build the transit systems of the 21st century. With this additional funding, Canadian communities will be able to build the new urban transit networks and service extensions that will transform the way that Canadians live, move and work.

## **Green infrastructure: Clean Air, Clean Water—\$21.9 Billion Over 11 Years**

Investments in sustainable infrastructure are needed to support greenhouse gas emission reductions; enable greater climate change adaptation and resilience; and ensure that more communities can provide clean air and safe drinking water for their citizens.

To achieve this, the federal government will work with its provincial, territorial, municipal and Indigenous partners to evaluate, select and fund the green infrastructure projects that will deliver the best outcomes for Canadians. Projects that may receive these additional investments include, among others: inter-provincial transmission lines that reduce reliance on coal-fired power generation; the development of new low-carbon/renewable power projects; the expansion of smart grids to make more efficient use of existing power supplies; water treatment projects on reserve; and the construction of infrastructure to help manage the risk associated with floods and wildfires.

## **Social Infrastructure: Better Neighbourhoods for Our Kids—\$21.9 Billion Over 11 Years**

Investing in Canada's communities is not only about creating good jobs and encouraging clean economic growth. It is also about building stronger, more inclusive communities and improving the quality of life of the middle class and those working hard to join it.

Investments in social infrastructure will focus on affordable housing and homelessness prevention, early learning and child care, and cultural and recreational infrastructure.

These investments will strengthen the middle class, improve socio-economic outcomes and foster economic growth by lifting more Canadians out of poverty.

## **Getting Canadian Products to Global Markets—\$10.1 Billion Over 11 Years**

Canada is a trading nation, and being competitive on a global scale requires world-class infrastructure. The government will make strategic investments in trade and transportation projects that build stronger, more efficient transportation corridors to international markets and help Canadian businesses to compete, grow and create more jobs for Canada's middle class.

The government will also support critical transportation needs in Canada's North to strengthen community connectivity to trade and investment opportunities.



# Rural and Northern Communities—\$2 Billion Over 11 Years

Small, rural and remote northern communities have unique infrastructure needs that deserve a more tailored approach. Through *Investing in Canada*, the government will provide up to \$2 billion to support small, rural and northern communities. Broad eligibility criteria will be established to recognize the distinct challenges in these communities and the wide-ranging nature of infrastructure needs, from expanding road access and Internet connectivity, to upgrading existing heating systems, to pursuing renewable sources of energy to reduce reliance on diesel.

## The Canada Infrastructure Bank

The government is launching the new Canada Infrastructure Bank to provide innovative funding and financing for infrastructure projects and help more projects get built in Canada. The Canada Infrastructure Bank will be responsible for investing at least \$35 billion from the federal government into large infrastructure projects that contribute to economic growth through loans, loan guarantees and equity investments. Part of this amount—\$15 billion—will be sourced from the announced funding for public transit, green infrastructure, social infrastructure, trade and transportation, and rural and northern communities. An additional \$20 billion in capital will be available to the Canada Infrastructure Bank for investments which will result in the Bank holding assets—in the form of equity or debt. This \$20 billion will therefore not result in a fiscal impact for the government.

The Canada Infrastructure Bank will provide better results for middle class Canadians by doing things differently. By establishing a new organization capable of working with the private sector where it makes sense, public dollars will go farther and be used smarter, leading to better projects that create the good, well-paying jobs needed to grow the middle class now, and strengthen Canada's economy over the long term.

**Date modified:**

2016-11-01

## Fact Sheets

---

A Transformational Infrastructure Plan

Creating Jobs and Prosperity for the Middle Class

Canada's Global Skills Strategy

Building a More Open and Transparent Government



[Skip to main content](#)

# New programs to help address climate change and strengthen infrastructure planning (02/02/2017)

Investments in sustainable infrastructure reduce greenhouse gas emissions, contribute to a clean growth economy and strengthen the middle class by ensuring communities are healthy and productive places to live.

Today, the Honourable Amarjeet Sohi, Minister of Infrastructure and Communities, and the Federation of Canadian Municipalities (FCM) President, Clark Somerville, launched two new programs to address climate change in communities and to strengthen infrastructure planning and decision-making.

The Municipalities for Climate Innovation Program and the Municipal Asset Management Program, which will be delivered by the FCM, will provide municipalities with access to funding, training and learning opportunities to increase their capacity to reduce greenhouse gas emissions, build resilience to the impacts of climate change, and support better planning and management of municipal infrastructure.

Details about the programs are available online:

- [Municipalities for Climate Innovation Program](#)
- [Municipal Asset Management Program](#)

## Quotes

"Much of the infrastructure that Canadians rely on every day, be it roads and bridges or water and wastewater systems, is owned by municipalities. However, many of them have limited capacity to address climate change and contribute to the reduction of Canada's overall greenhouse gas emissions, which is a priority for the Government of Canada. We are pleased that the FCM will deliver two new programs that will support local government efforts to address climate change and help them make informed infrastructure investment decisions based on sound asset management practices."

*The Honourable Amarjeet Sohi, Minister of Infrastructure and Communities*

"FCM helps communities thrive by addressing local and national priorities that include climate change and infrastructure management and investments. Together, the Municipal Asset Management Program and the Municipalities for Climate Innovation Program will bring significant benefits to municipalities as they develop and implement more sustainable infrastructure management practices and move to more ambitious low carbon and climate resilient infrastructure investments."

*Clark Somerville, Federation of Canadian Municipalities President*

## Quick facts

- Budget 2016 announced investments over the next five years in infrastructure that protects communities and supports Canada's ongoing transition to a clean growth economy.
- To support municipalities' front-line efforts, the Government is providing \$75 million to the FCM for the delivery of the Municipalities for Climate Innovation Program.
- The Government has also endowed the Federation of Canadian Municipalities with \$50 million to establish the Municipal Asset Management Program.
- The Government will provide more than \$180 billion in infrastructure funding over 12 years for public transit, green infrastructure, social infrastructure, transportation that supports trade, and Canada's rural and northern communities.

### **Associated links**

[Government of Canada's \\$180-billion+ infrastructure plan](#)

[Federal infrastructure investments](#)

Page Updated: 17/03/2017

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

# 2017

- [\*\*Federal budget a game-changer for municipalities\*\*](#) (22/03/2017)

Today's federal budget will empower local governments to drive significant economic growth-with a transformational investment plan for public transit expansions, substantive re-engagement in housing, and job-creating infrastructure projects across Canada.

- [\*\*Municipal leaders to respond to Budget 2017\*\*](#) (17/03/2017)

Representatives from the Federation of Canadian Municipalities (FCM), representing more than 90% of Canadians in communities of all sizes, will be available to comment on the federal budget on Wednesday, March 22.

- [\*\*Municipal leaders make big push ahead of critical federal budget\*\*](#) (17/03/2017)

Municipal leaders gathered this week to cap a historic effort to show the federal government that the key to building a better Canada with Budget 2017 lies in empowering cities and communities of all sizes.

- [\*\*Funding now available for municipalities to tackle greenhouse gas emissions and adapt to climate change\*\*](#) (15/03/2017)

New funding is now available for municipalities to undertake plans and studies to reduce greenhouse gas emissions (GHG), and adapt to climate change and extreme weather conditions.

- [\*\*Mayors meet with federal ministers, agree to collaborate on opioid strategies\*\*](#) (24/02/2017)

Mayors from Canadian cities on the front-line of the opioid crisis met with federal cabinet ministers today, agreeing to strengthen collaboration on strategies to combat overdoses and drug-related deaths.

- [\*\*Opioid crisis: Mayors to meet federal ministers on national response\*\*](#) (23/02/2017)

The newly-formed Mayors' Task Force on the Opioid Crisis will meet on Friday with federal Health Minister Jane Philpott and Public Safety Minister Ralph Goodale to discuss a coordinated national response to an unprecedented rash of opioid overdoses and deaths.



- [Opioid crisis: Mayors launch task force, engage federal ministers \(03/02/2017\)](#)

The Federation of Canadian Municipalities' Big City Mayors' Caucus launched a task force today to tackle an epidemic of fentanyl overdose deaths, announcing plans to meet with the federal ministers responsible for health and public safety.

- [New programs to help address climate change and strengthen infrastructure planning \(02/02/2017\)](#)

Today, the Honourable Amarjeet Sohi, Minister of Infrastructure and Communities, and FCM President Clark Somerville launched two new programs to address climate change in communities and to strengthen infrastructure planning and decision-making.

- [Big-city mayors reach out to newcomers and refugees \(31/01/2017\)](#)

The 22 members of FCM's Big City Mayors' Caucus issued the following joint statement reaffirming their commitment to welcoming refugees and other newcomers to their communities.

- [FCM statement after Islamic Cultural Centre shootings \(30/01/2017\)](#)

FCM President Clark Somerville issued the following statement in response to the January 29 multiple shooting at the Islamic Cultural Centre in Quebec City.

- [FCM President Clark Somerville issued this statement following changes to Ontario Gas Tax Program \(27/01/2017\)](#)

The Ontario Gas Tax Program is a model transit funding mechanism for local governments as it provides long-term, predictable investment, enabling cities and communities to plan accordingly. The Ontario government's decision to double the municipal transfer will mean cities and communities can better meet the transit needs of commuters and families.

- [Mayors meet Prime Minister on housing and transit \(20/01/2017\)](#)

In a substantive meeting this morning, Canada's big-city mayors urged the Prime Minister to use his government's next budget to launch a new era of public transit and to tackle Canada's housing affordability crisis head-on.

- [Federal budget: once-in-generation opportunity on housing, transit and climate \(17/01/2017\)](#)

To achieve the best outcomes for Canadians, FCM is urging the federal government to launch transformational initiatives in Budget 2017.



- [FCM scholarships for young women: 3 weeks left to apply \(11/01/2017\)](#)

The Federation of Canadian Municipalities (FCM) is accepting nominations for a pair of scholarships that recognize young women interested in getting involved in local government.

Page Updated: 20/01/2017

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

# Union of Nova Scotia Municipalities

## March 2017 UPDATE

### **LEGISLATIVE – REGULATORY PROPOSALS**

#### **Recent amendments:**

- enabling legislation passed for Halifax to allow varying commercial tax rates based on property assessments, frontage or square footage, and will be consulting with the remaining municipalities on the need for similar changes in the MGA
- pension legislation passed enabling municipalities to join the provincial plan.

#### **Current legislative proposals:**

- Full review of MGA underway, including new **code of ethic** for municipal elected officials – on hold while process being reviewed
- Fall legislation tabled enabling development of accessibility standards impacting municipalities and others, but not passed, now being redrafted
- Province is considering legislation requiring municipalities to report travel expense claims for elected officials and CAO

### **FISCAL PROGRAMS**

Achieved a new partnership framework agreement which commits to the development of a joint strategic plan, 9 areas to be addressed in the plan. No additional funding included in the plan (protocol for regulatory changes; expense reporting; MGA review, structural change; help managing fiscal matters; minimal planning standards; asset management; regional enterprise network and fire services review). No funding changes.

It establishes a joint ministerial/unsm roundtable to oversee the implementation of the joint plan, with an annual report to document progress.

Funding support for municipalities has not changed in years.

Infrastructure projects announced for Phase I, fully committed, no further action

### **MEMBER PRIORITIES**

- Introduced new resolution process to establish priorities, which is as follows:
  - economic development
  - rural connectivity (including cell phones)
  - fiscal arrangements
  - infrastructure

### **Organizational Priorities**

- developing formal partnership with Association of Municipal Administrators
- joint resources website with the AMA on all matters of interest to municipalities

### **SOS – CALL FOR ASSISTANCE**

- looking to develop indicators of good governance
- advice on code of ethics/conduct

### **SHARING BEST PRACTICES**

We have a good list of financial indicators that are public, for which we are receiving positive comments

### **CALENDAR**

Municipal elections: October 15, 2016 (four-year mandate)

CAO/CEO Forum: April 20-21, 2017

Spring Workshop: May 10-12, 2-17

Cannabis Symposium May 26, 2017

unsm.ca  
Laurie Murley, President / Betty MacDonald, ED

## Green Municipal Fund

### Government of Canada and FCM announce \$31.5 million for 20 sustainable municipal projects (10/02/2016)

**Ottawa, ON** – The Honourable Catherine McKenna, Minister of Environment and Climate Change, and Raymond Louie, President of the Federation of Canadian Municipalities (FCM) and Acting Mayor of the City of Vancouver, today announced Green Municipal Fund (GMF) grants and loans for 20 projects in communities across Canada. The \$31.5 million in GMF funding supports plans, studies, field tests and capital projects to assist in making these communities more sustainable while taking into account environmental, social and economic considerations.

From Canada's first net-zero municipal library, which produces as much energy as it spends, to Halifax's ground-breaking Solar City project, installing solar hot water systems and efficient water fixtures in homes, many of the announced projects assist municipalities in reaching higher standards of air, water and soil quality. They provide a concrete example of how local communities contribute to climate protection.

Minister McKenna highlighted the funding while addressing 400 delegates at FCM's Sustainable Communities Conference, the largest meeting of mayors, councillors, administrators and industry experts focusing on innovative and emerging practices as well as proven solutions in greening municipalities across Canada.

"The Government of Canada is pleased to contribute to the Green Municipal Fund. Innovative projects like the ones supported through this Fund provide concrete examples of how our cities and communities contribute to climate protection. These projects benefit the environment and economy, and generate lasting value for citizens and their communities."

— **The Honourable Catherine McKenna, Minister of Environment and Climate Change**

"These Green Municipal Fund projects are prime examples of the collective efforts of government, organizations and municipalities to promote green technology and reduce greenhouse gas emissions. We are proud to support these initiatives that will help make communities more sustainable and provide a better quality of life for all Canadians."

— **The Honourable Jim Carr, Minister of Natural Resources**

"Congratulations to all the communities that received funding. You stand out as examples of the municipal commitment to make our communities more sustainable. The financing and knowledge provided by FCM's Green Municipal Fund support the development of communities that are more environmentally, socially and economically sustainable."

— **Raymond Louie, FCM President, Acting Mayor of the City of Vancouver, BC**

#### Contact

##### [Maurice Gingues](#)

Media Relations Advisor

##### [Green Municipal Fund](#)

Federation of Canadian Municipalities

T. 613-907-6399

##### [Natural Resources Canada](#)

Media Relations

T. 343-292-6100

#### Projects:

##### City of Varennes, QC

##### **Feasibility study and capital project: New net-zero, energy-efficient multifunction library**

**GMF grants: \$949,192**

**GMF loan: \$5,991,928**

The funding includes a subsidy (\$204,494) for a feasibility study completed in 2012, an additional subsidy (\$599,192) and a loan (\$5,991,928) for the construction project's energy-efficiency component. The new library replaced the former library building, which no longer met current standards.

The new building, the first "net-zero" municipal library in Canada, will generate as much energy as it consumes on an annual basis.



Net-zero buildings rely on a number of technologies to minimize power consumption, while generating energy from the outset. Built on the site of the former library, the new building was designed to minimize its environmental footprint before, during and after its construction, and features a geothermal energy system, a heat recovery system, solar panels, an orientation that optimizes use of passive solar energy, and a computer-assisted energy management system. The new library is expected to consume an estimated 63 per cent less energy than one built according to the 1997 *Model National Energy Code for Buildings*. In fact, once solar power production is taken into account, the building's total overall comparative energy savings will jump to 78 per cent.

#### City of Halifax, NS

**Capital project:** Halifax Solar City  
**GMF grant:** \$254,136.40  
**GMF loan:** \$2,541,364

Halifax Regional Municipality offered innovative financing for solar thermal energy to homeowners through a solar collector account (Local Improvement Charge) with the municipality. There was significant community participation and interest in the Solar City program, with 388 participants installing a system, more than 2,500 homes expressing interest and 800 people attending public events. Solar City was implemented with minimal risk to the municipality and has had a positive impact on the adoption of renewable energy within the municipality, employing local contractors and manufacturers.

The 388 installations could save homeowners more than \$5.5 million combined over the expected 25+-year lifespan of the system, and reduce greenhouse gases by 16.1 million kilograms of carbon dioxide. Residents who installed a solar thermal system are expected to continue experiencing a return on investment of approximately 5 per cent on average across 25 years. In addition to the benefits of solar, 1,265 homes had complementary water conservation measures implemented during the solar assessment process, with the potential to save 320 million litres of water over the next 20 years and \$120,000 annually in water and heating costs.

On March 31, 2015, after a successful two-year pilot project, Halifax Regional Council approved the continuation of the Solar City program for another three years, and moved to consider including solar air and solar photovoltaic technologies in addition to solar hot water. Staff is currently developing the new program and anticipates registration to open in spring 2016.

See the [case study](#) for this project.

[What is Solar City?](#)

#### City of Toronto, ON

**Capital project:** Toronto Community Housing Corporation and Toronto Atmospheric Fund's green energy retrofit of seven social housing buildings  
**GMF grant:** \$511,460  
**GMF loan:** \$2,557,333

Toronto Community Housing Corporation (TCHC) has partnered with the Toronto Atmospheric Fund (TAF) to retrofit seven social housing buildings through the Energy Savings Performance Agreement (ESPA). The ESPA is a performance-based, non-debt financing solution structured as a service agreement, which will enable TCHC to repay loan capital as a percentage of verified energy savings that are guaranteed and insured.

The retrofit project targets a 30 per cent reduction in GHG emissions and 24 per cent reduction in utility costs across the seven buildings, which equates to approximately 1,323 tonnes of CO<sub>2</sub> equivalent. Each building will be retrofitted with a range of energy-efficient equipment as well as state-of-the-art monitoring technology that will measure and verify resident comfort at the building and equipment level.

The ESPA structure gives all parties a financial stake in achieving the projected energy and water savings, and supports cooperation for ongoing building optimization. It also models a new financial structure for social housing building retrofit projects. Many of the energy-saving measures will also improve quality of life for the 1,500 residents in the seven sites by replacing exterior lighting and renovating common areas.

#### Town of Ladysmith, BC

**Capital project:** Ladysmith wastewater treatment plant upgrade  
**GMF grant:** \$1,000,000  
**GMF loan:** \$10,000,000

The Town of Ladysmith put the GMF funding toward a major upgrade of its wastewater plant to a standard that exceeds anticipated federal and provincial requirements.

The municipality is applying technologies that have been combined in Europe, but never in Canada. These include a moving bed bio-reactor and a dissolved air flotation treatment system, in conjunction with energy-saving devices, solar panels and grey water reuse.

The upgraded plant can accommodate a doubling of Ladysmith's population, and will also meet the needs of the Stz'uminus First Nation communities in the area. This upgrade is essential for the redevelopment of the town's waterfront lands and will support the health of the local shellfish industry.

In addition to receiving a grant of \$1 million and a loan of \$10 million from GMF to upgrade the wastewater treatment plant, the Town of Ladysmith also directed over \$5.2 million from its annual federal Gas Tax Fund allocations towards the project.

#### Town of Lac-Sergent, QC

**Capital project:** Wastewater collection and treatment  
**GMF grant:** \$577,178  
**GMF loan:** \$5,771,782

The Town of Lac-Sergent wants to undertake a community wastewater collection and treatment project to solve the problem of nonpoint source pollution of the



water table and lake, and to reduce the premature aging of Lake Sergent. Water quality deterioration is partly due to insufficient wastewater treatment at the homes around the lake. Most of the existing septic systems are deficient, unsuited to small lots and located in the flood zone.

The project involves replacing individual septic tanks at each lakeside home (about 340 septic tanks) and inserting pump chambers. The clarified liquid will be extracted from the tanks and transported by a pressurized collection system to a community sewage treatment plant for tertiary phosphate-removal treatment. This modular system will enable future connection of neighbouring municipalities, such as Saint-Raymond and Sainte-Catherine-de-la-Jacques-Cartier, and will thus be part of a sustainability process. The proposed collection and treatment solutions are innovative, reliable and durable, and will provide stable performance at a low energy cost.

#### **Town of Raymond, AB**

**Field test: Victoria Sports Park complex enhanced irrigation pilot**  
**GMF grant: \$175,000**

The Town of Raymond used the \$175,000 in GMF funding to test the IntelliRain irrigation system on soccer, football and rugby fields at its Victoria Sports Park complex. The test will determine whether this system reduces water consumption by 55 per cent and energy costs by 30 per cent compared with a conventional irrigation system.

The IntelliRain system optimizes water use through a computer-program that responds to moisture sensors in the soil and weather station data to regulate watering. Water is at a premium in southern Alberta, where low precipitation rates and high wind velocities create dry conditions.

Raymond's field test supports the municipality's commitment to Alberta's Water for Life strategy as well as the town's goal to reduce water consumption to 300 litres per capita per day by 2020. The Prairie Turfgrass Research Centre at Olds College will monitor and produce a third-party report analyzing the IntelliRain system's performance.

#### **City of Montreal and the Institut de recherche en biologie végétale, QC**

**Field test: Phytoremediation field test in an urban setting at the Monsabré Community Garden in Montreal**  
**GMF grant: \$153,340**

The Institut de recherche en biologie végétale (IRBV), in partnership with the Montreal Botanical Garden, will test phytoremediation to prove the viability and profitability of this technique on both environmental and economic levels.

The Mercier-Hochelaga-Maisonneuve borough's heavy industrial past has left behind a large number of brownfields. Remediating these brownfield sites using the traditional method would require funds that the borough does not have. This test will allow for a complete analysis of the steps necessary to remediate a former community garden contaminated by hydrocarbons and heavy metals, a common mix in many Montreal sites, by means of plants. The method consists of applying a treatment using several plant species, maintaining it, analyzing the biomass produced, and then harvesting and disposing of this biomass through conversion to biofuels and bioproducts. The IRBV will compare the effectiveness of several plant species, various soil amendments and different harvest techniques.

In addition to reducing operation and maintenance costs, this procedure offers numerous environmental benefits: capturing greenhouse gases, reducing heat islands, reducing transportation-related emissions, etc. The IRBV will use this field test to establish a replicable model that is easily transferable to other Montreal sites and to countless other Canadian municipalities. Several tools will be developed, including technical procedures and recommendations, as well as an estimation of the costs and time required for brownfield remediation.

#### **Rural Municipality of De Salaberry, MB**

**Field test: Field test for municipal organic waste collection and composting in St-Pierre-Jolys and De Salaberry**  
**GMF grant: \$138,490**

The Rural Municipality of De Salaberry and the Village of St-Pierre-Jolys wish to set up a municipal organic waste collection and composting service. For this purpose, they will conduct a field test to validate the project viability in rural municipalities and to determine what type of collection system and procedures will maximize the quality and quantity of the compost produced.

De Salaberry and St-Pierre-Jolys have consulted other groups that carried out similar projects and examined the requirements for providing a viable and reproducible composting service. The field test will take place over the entire area of the two municipalities, and the service may be extended to other regional municipalities if the system proves viable.

The participating municipalities will collect about 414 tonnes of organic material in the field test, achieving a diversion rate of 50 per cent of residual materials. The field test will also reduce greenhouse gas emissions; bring down operating and maintenance costs by extending the landfill site's useful life; maintain existing jobs and create new positions; and supply high-quality compost to the municipalities and residents. The project's success will not only encourage neighbouring municipalities to sign on, but will serve as an example for other rural municipalities in Manitoba and Western Canada interested in reproducing the model.

#### **City of North Vancouver, BC**

**Feasibility study: Foot of Lonsdale waterfront planning**  
**GMF grant: \$257,434**

The City of North Vancouver put the GMF funding toward planning for an environmental remediation project at the historic Foot of Lonsdale waterfront site, in order to determine options for its future development.

The City conducted visioning sessions with Council, advisory groups, the public and other stakeholders to consider development options for the site. They considered costs and benefits, including the protection of marine and terrestrial habitats, and developed a remediation and land-use plan to restore and transform the Foot of Lonsdale. To inform the planning process, soil and groundwater samples were tested, and both onshore and underwater contamination were

assessed.

The Foot of Lonsdale Study evaluated two project components: site remediation and development of a land use plan. Activities flowing from the study include:

- Active environmental remediation of the site through sediment hot spot removal
- Risk assessment and risk management
- Subsurface upgrades, including removal of a 1930s concrete deck structure
- New shoreline wall and seismic upgrades
- Development of a public open space with a water feature
- Integration of the Spirit Trail (multi-use trail across the North Shore) and signature mega-bench
- Partnership with Presentation House Gallery for construction of a new gallery building and development of a plaza-level commercial retail space

Construction and site remediation are underway, and the project should be completed in 2017.

#### **City of Vancouver and Creative Energy Platforms Canada Ltd.**

**Feasibility study: Low-carbon conversion of Creative Energy steam utility in City of Vancouver**  
**GMF Grant: \$175,000**

Creative Energy Platforms Canada Ltd., in partnership with the City of Vancouver, is studying the feasibility of a new low-carbon baseload plant that would reduce the GHG emissions of an existing district energy utility and supply additional low-carbon energy for new development. Creative Energy (formerly Central Heat Distribution Ltd.) currently provides steam to over 200 buildings in downtown Vancouver, including five City-owned buildings. This study considers the feasibility of a new biomass-fuelled steam plant that would use local clean urban wood waste to displace natural gas-fired steam from Creative Energy's existing plant.

Building on earlier pre-feasibility studies, the full feasibility study examines available technologies, optimal plant sizing, possible locations, interconnection options, site concepts, fuel availability and costs, overall economic viability, GHG benefits and other community considerations. The project has the potential to replace 65 per cent of Creative Energy's existing natural gas use and to eliminate over 80,000 tonnes of GHG emissions, equivalent to removing almost 17,000 cars from the road. The project represents one of the least-cost sources of significant renewable energy and GHG reductions in the City of Vancouver. The project would also satisfy new requirements for low-carbon energy in new service areas of downtown such as Northeast False Creek. The results of the study are currently being reviewed by the City of Vancouver. Creative Energy will be embarking on broader conversations with customers and community stakeholders in the coming months.

#### **City of Témiscouata-sur-le-Lac, QC**

**Feasibility study: Feasibility study for green convention centre, hotel and arena complex in Témiscouata-sur-le-Lac**  
**GMF grant: \$175,000**

The City of Témiscouata-sur-le-Lac wants to conduct a feasibility study for a convention and sports centre and renewable energy network project that will include the renovation of the existing arena. The entire complex will be heated by a district energy system.

Occupying an area of 10,405 m<sup>2</sup>, the new complex will enable Témiscouata-sur-le-Lac to offer the region more services, and will also stimulate the economy. The project design ensures energy generation and recovery, and reduces the consumption of fossil fuels and electricity in the arena by at least 30 per cent annually. At the same time, Témiscouata-sur-le-Lac wants the two new buildings to consume 60 per cent less energy than the standard outlined in the 1997 *Model National Energy Code for Buildings* (MNECB). Heat recovered from the arena's refrigeration system and geoechange wells will supply energy for the complex's single heating system. This approach, supported by opportunity and pre-feasibility studies, will determine the technical, environmental and financial feasibility of the project.

The City of Témiscouata-sur-le-Lac will first define the functions and technical characteristics of the three buildings before developing the renewable energy network concept. A cost-benefit analysis of the various options for recovery, energy efficiency and renewable energy production (such as solar energy) will be undertaken. Finally, the total project cost will be studied. Eco-building principles will be followed to construct the two buildings in regional materials such as wood and slate. To this end, an architect hired by the City will analyze the life cycle of the ecological footprint according to the materials used (e.g. concrete, steel, etc.). Final recommendations will be made on the basis of the economic, environmental and social impacts of the various options being considered.

The new complex will reduce GHG emissions by approximately 115 tonnes per year and should provide numerous economic benefits, including job creation, which will certainly strengthen and boost the local and regional economies. Another benefit will be the renewal of key sectors, such as forestry, which has been depressed in recent years. This initiative could be used as a model of green development by regions with significant natural assets or by Canadian municipalities facing the challenge of being the main city in an economically disadvantaged rural area.

#### **Metro Vancouver and Greater Vancouver Sewerage and Drainage District, BC**

**Feasibility study: Lions Gate Wastewater Treatment Plant project**  
**GMF Grant: \$175,000**

Metro Vancouver, through its Greater Vancouver Sewerage and Drainage District, conducted a feasibility study to guide the design of a new wastewater treatment facility to replace the 55-year-old Lions Gate Wastewater Treatment Plant. Beyond its overall goal of meeting new federal and provincial wastewater treatment regulations and standards, Metro Vancouver envisions that the new plant, which will eventually service a total population of approximately 250,000 in the North Shore municipalities of West Vancouver, the City of North Vancouver and the District of North Vancouver, will clearly demonstrate Metro Vancouver's commitment to sustainability. The plant's design will therefore feature a number of innovative properties that will help deliver high energy efficiency, improved effluent quality, robust odour control, onsite clean energy generation, renewable heat recovery, reclaimed non-potable water and many other benefits.

Metro Vancouver has formally adopted an Integrative Design Process for this project, using an innovative multi-systems approach including human, biotic and earth systems concerns, and prioritizing stakeholder participation. This process emphasizes broad community and First Nations consultation and cooperation



from the early planning stages through to construction, and will be shared by Metro Vancouver with other local governments throughout BC to help streamline similar projects.

#### **United Township Municipality of Stoneham-et-Tewkesbury, QC**

**Feasibility study:** Feasibility study to assess decentralized combined wastewater treatment to rectify defective septic systems in six sectors of the United Township Municipality of Stoneham-et-Tewkesbury  
**GMF grant:** \$159,750

Since 2014, the United Township Municipality of Stoneham-et-Tewkesbury has been examining the feasibility of implementing several community wastewater treatment systems to service residences in the Saint-Charles River watershed, with the purpose of protecting groundwater and surface water quality in the area. One hundred and thirty-nine residences could be hooked up to the municipal system as of this year. These residences are situated in a sector that is vulnerable to surface and ground water contamination.

#### **Regional Municipality of Durham, ON**

**Feasibility study:** Investigation of eco-station implementation and feasibility study  
**GMF grant:** \$87,395

The Regional Municipality of Durham will assess the feasibility of reaching a 70 per cent diversion rate to achieve its long-term waste management objectives. Durham is proud to be seen as a leader in waste diversion in Ontario and is already recognized for its successful recycling and source-separated organics programs. Having exceeded its 2007 target of 50 per cent diversion by three percentage points in 2011, the region is looking for options beyond its well-established waste collection programs.

The study will analyze options, implications, and costs and risks, with emphasis on diversion potential. Options to be evaluated include a new facility or facilities in under-served areas, and modifications to existing waste management facilities. All materials collected at the new or modified "eco-stations" would be recycled or reused, providing opportunities for diverting a range of materials that are not being recovered through existing collection programs. Potential materials for investigation include polystyrene, larger quantities of yard waste, cardboard, wood, scrap metal, tires, appliances, waste electrical and electronic equipment (WEEE), textiles, mattresses, reusable items, and drywall and/or other municipal household hazardous waste.

Additional benefits could be realized through synergies with other existing diversion and disposal facilities and programs, and through partnerships with charitable and community organizations. Innovative and cost-effective options for enhanced waste diversion potential, as well as options that go beyond traditional waste management programs, will be identified and provide beneficial information for other municipalities across Ontario and Canada.

#### **City of Montreal and Technoparc Montreal, QC**

**Feasibility study:** Hubert Reeves Eco-campus: Phase 2 environmental site assessment, surface water management and community energy solutions  
**GMF grant:** \$65,780

Technoparc Montreal is a City of Montreal nonprofit organization dedicated to Montreal's technological development. The agency, in partnership with the City, wants to create the Hubert Reeves Eco-campus, a LEED-certified neighbourhood development of about 25 buildings housing science and technology companies, as well as green spaces, all located on some 40 hectares of parkland. The site selected is an industrial park managed by Technoparc Montreal, located south of the Saint-Laurent Cégep campus in the Saint-Laurent borough.

To ensure the success of this initiative, the City of Montreal and Technoparc Montreal will conduct three studies: an environmental site assessment; a surface water management study; and a feasibility study of community energy solutions for the project. All three studies will support environmental objectives in the City of Montreal sustainability plan, such as reducing greenhouse gas emissions, improving rainwater runoff quality and making Montreal a North American leader in the environment and clean technologies industry.

#### **City of Quebec, QC**

**Feasibility study:** District energy network, incinerator waste energy recovery, City of Quebec  
**GMF grant:** \$63,300

The City of Quebec is studying the feasibility of recovering residual energy produced by the La Cité-Limoilou municipal incinerator by building a district energy network. The incinerator generates the equivalent of 2,300,000 GJ/year of steam. In the past, a paper mill recovered 70 per cent of this steam. Since the mill has shut down indefinitely, about 90 per cent of the energy is now dispersed into the atmosphere. The planned study will determine the technical, legal, financial, commercial, social and environmental conditions required to set up a district energy network in the Borough of La Cité-Limoilou.

This borough of about 109,000 residents represents 22 per cent of the City of Quebec's total population and covers 2,200 hectares in area. The planned network will heat two hospitals, Hôpital de l'Enfant-Jésus and the Institut universitaire en santé mentale de Québec (IUMSQ), which could both consume and supply the network's energy. The network would also heat a future eco-district (the Pointe-D'Estimauville district) and an industrial park. Quebec City will consult its public works staff, potential customers and regulators. After this study, once the project has been shown to be viable and the paper mill's fate is known, public consultations can be held. The feasibility study will also determine what conditions will enable the district energy network to grow and serve more customers. As a complement to this solution, the potential for generating electricity will be assessed to optimize use of the steam produced by the incinerator. The study is expected to show that the network's future customers would consume 70 per cent less fossil fuel.

#### **City of Shawinigan, QC**

**Plan and environmental study:** Comprehensive remediation plan for 10 contaminated sites in Shawinigan  
**GMF grant:** \$350,000

A total of \$350,000 in funding will be used to analyze 10 contaminated sites and develop a comprehensive action plan to remediate all sites in Shawinigan.

As a result of the Shawinigan's deindustrialization, the City inherited a number of contaminated brownfields. Ten of these sites, which include the former

Jacques-Plante Arena, the Dupont property and the Grand-Mère municipal garage, have already been identified as priorities and will undergo further in-depth environmental assessments. The new data will give a comprehensive overview that will help determine the remediation potential of most contaminated sites within Shawinigan city limits. The data will also be used to develop a comprehensive rehabilitation and redevelopment plan. The comprehensive action plan will in turn be used to create a new land use and sustainable development plan that will be adopted in the coming months.

The site development plan will include incentives to encourage decontamination, an assessment of potential property tax revenues and the creation of mixed development plans combining leisure, residential, commercial and industrial uses.

Thanks to its comprehensive sustainable urban development plan for contaminated sites, Shawinigan is regarded as a pioneer in Quebec, since only the City of Montreal has a similar plan. Furthermore, the lessons learned from this project will be compiled in a report for the benefit of every community across Canada facing similar challenges.

#### **City of Winnipeg, MN**

**Plan: Winnipeg's Community-Wide Climate Change Action Plan**  
**GMF grant: \$94,875**

As a member of the Partners for Climate Protection (PCP) program, the City of Winnipeg is developing an integrated community-wide strategy to reduce greenhouse gas (GHG) emissions to complete the first three milestones of the PCP Milestone Framework. March 2015 marked the completion of Winnipeg's Community Greenhouse Gas Inventory and Forecast Report. This report provides the basis for a public consultation on the development of a Community Climate Change Action Plan. This project dovetails with the city's existing corporate climate change action plan, and follows an approach endorsed by City Council in 2009. It also complements federal and provincial commitments to curb GHG emissions.

#### **Town of Malartic, QC**

**Plan: Sustainable development action plan for the Town of Malartic urban area**  
**GMF grant: \$78,750**

Faced with population decline, Malartic wants to develop a sustainable land-use plan for its urbanized area. The Town wishes to take advantage of economic growth and job creation generated by the Mine Canadian Malartic operation, since the mine closure some 15 years from now could cause economic and social decline and environmental consequences unless the municipality intervenes immediately.

This stability will also give the Town the opportunity to develop a land-use plan based on the principles of sustainable development; to establish a governance structure that will support its development efforts; to determine the development principles that will guide the revision of the Malartic Master Plan; and to create sustainability measures, studies, plans and projects for its territory.

The Town's approach, strongly oriented towards consultation and participation of all stakeholders, aims for economic efficiency, social equity and environmental responsibility. Many aspects of the project can serve as a model for other single-industry towns, including the consultation and planning process, governance structure, and tools for measuring and monitoring results. Malartic will communicate its approach using multiple communication channels, including the Internet, forums, presentations and others.

#### **District of North Cowichan, BC**

**Plan: University Village Local Area Plan, District of North Cowichan**  
**GMF grant: \$60,300**

The District of North Cowichan has collaborated with the City of Duncan to develop a joint sustainable Local Area Plan (LAP) to guide development of the District's South End and Duncan's adjacent downtown area ("University Village"), while meeting both jurisdictions' environmental and socioeconomic goals. Located on Vancouver Island's eastern shore between Victoria and Nanaimo, the two municipalities have experienced slow but steady population growth in the past decade, driven largely by the tourism and service sectors. With this plan, the municipalities aim to direct new sustainable, mixed-use development into the area.

The LAP outlines: policies to guide future land use; urban design elements; development density thresholds; and energy and climate initiatives to help meet the community-wide emissions reduction target of 33 per cent by 2025, and 80 per cent by 2050, relative to 2007 levels.

The plan also incorporates strategies to reduce water consumption and stormwater run-off to protect the Somenos Marsh, an important bird and wildlife area, and considers the risks and vulnerabilities associated with building in a floodplain. Other actions identified in the plan include: expanding organics collection to multi-family residential buildings; implementing redevelopment incentives, such as density bonuses, for the three brownfield sites in the plan area; strategies to increase the modal share for transit and other active modes; and reducing energy demand for different building types.

The LAP is based on a property market overview that analyzed the current and future demand for commercial space, and the potential impact of designating additional land for retail and residential uses. In addition, a community stakeholder advisory committee championed the project and gave its feedback at key development stages. The LAP planning team engaged the community through an innovative mix of conventional outreach methods, such as open houses and workshops, and interactive tools such as PlaceSpeak, a web-based consultation platform.

Outcomes and lessons learned will be shared with other municipalities through the Planning Institute of BC. North Cowichan anticipates high interest because of the plan's focus on the shared goals and services of two jurisdictions.

#### **Related links**

- [2016 Sustainable Communities Conference](#)
- [2016 Sustainable Communities Awards](#)



- [GMF funding opportunities](#)

---

The Government of Canada endowed the Federation of Canadian Municipalities with \$550 million to establish the Green Municipal Fund™. The Fund supports partnerships and leveraging of both public and private-sector funding to reach higher standards of air, water and soil quality, and climate protection.

---

FCM has been the national voice of municipal governments since 1901. It fosters the development of sustainable communities to improve quality of life by promoting strong, effective, and accountable municipal government.

---



Page Updated: 18/04/2016

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

[Skip to main content](#)

## Green Municipal Fund

### GMF News

- [Government of Canada and FCM announce investment of \\$10.3 million for 11 sustainable municipal projects in the Greater Golden Horseshoe region \(22/04/2016\)](#)

GMF funding supports 11 different projects to address climate change and sustainability in communities including Caledon, Middlesex Centre, Peterborough, Markham, Waterloo, Kitchener, Hamilton, Niagara, Oshawa and Toronto.

- [Government of Canada and FCM to Announce Green Municipal Fund Investments in the Niagara Region \(21/04/2016\)](#)

Vance Badawey, Member of Parliament for Niagara Centre, on behalf of the Honourable Jim Carr, Canada's Minister of Natural Resources, will join Clark Somerville, First Vice-President of the Federation of Canadian Municipalities, to announce Green Municipal Fund investments in the Greater Golden Horseshoe region.

- [FCM welcomes expanded role for municipalities \(02/03/2016\)](#)

The Federation of Canadian Municipalities (FCM) welcomes the announcement by Prime Minister Justin Trudeau to expand the role of FCM in supporting municipalities to reach low-carbon and resilience objectives.

- [Government of Canada and FCM announce \\$31.5 million for 20 sustainable municipal projects \(10/02/2016\)](#)

GMF funding for Canada's first net-zero municipal library and Halifax's ground-breaking Solar City project, among others assist municipalities in reaching higher standards of air, water and soil quality.

- [Learn from the best local leaders in green infrastructure \(10/02/2016\)](#)

See Case studies and videos for 2016 Sustainable Communities Awards winners: Austin, Marwayne, Sechelt, Saint-Hyacinthe, Region of Waterloo, Edmonton, Toronto and Vancouver.

[More...](#)

Page Updated: 27/03/2017

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

[Skip to main content](#)

## Municipal Asset Management Program

### About: Municipal Asset Management Program

Much of Canada's infrastructure—roads, drinking water and wastewater systems, arenas, bridges and more—is owned by municipal government. With the support of the federal government, municipalities are embarking on an unprecedented renewal phase of these critical assets, recognizing that Canadians rely on this infrastructure for their quality of life.

The [Municipal Asset Management Program](#) (MAMP) is a five-year, \$50-million program that will support Canadian cities and communities to make informed decisions about infrastructure, such as the planning and construction of roads, recreational facilities, and water and wastewater systems.

### Helping municipalities take a holistic approach to infrastructure renewal

Infrastructure renewal represents arguably the toughest challenge facing municipalities across Canada. Decisions about maintaining, replacing and repairing infrastructure have significant consequences not only for a municipality's bottom line, but also for residents, neighbourhoods and the natural environment.

Asset management calls for an integrated, holistic approach to community infrastructure. This approach involves analyzing all relevant factors, such as the costs of construction and ongoing maintenance, along with environmental, social and community impacts. The goal is to ensure that municipalities can deliver the services that residents need and want at costs they can afford.

The key to asset management is access to, and analysis of, accurate, current and relevant data. To plan effectively, a municipality must have a good idea of what the future is likely to hold: how its population and economy will evolve and how local weather patterns will change over the long term—the projected lifecycle of most community infrastructure.

### Asset management training, funding and information sharing for municipalities

The Municipal Asset Management Program will enable municipalities to access the data needed to plan effectively.

The program helps municipalities in four ways:

- Broadening adoption and reliance on sound asset management practices
- Training and workshops on best practices tailored to the needs of participating municipality
- Funding to assist with the planning, data management and analysis undertaken by a municipality or partner
- Gathering and sharing relevant knowledge and lessons learned about the experiences of Canadian cities and communities

Delivered by the Federation of Canadian Municipalities with funds from the Government of Canada, the program is implemented in partnership with municipal, provincial and territorial associations and other key stakeholders that support strengthened municipal asset management practices. In the next five years, the program is expected to reach an estimated 1,000 municipalities across the country.

MAMP complements another new program delivered by the Federation of Canadian Municipalities, the [Municipalities for Climate Innovation Program](#), which will focus on municipalities that have basic asset management systems in place. The program will support municipalities that want to strengthen their capacity to plan for adaptation of their infrastructure to meet more ambitious environmental and sustainability objectives.

Page Updated: 15/03/2017

Federation of Canadian Municipalities

24 Clarence Street

Ottawa, Ontario

K1N 5P3

T. 613-241-5221

F. 613-241-7440

Email: [info@fcm.ca](mailto:info@fcm.ca)

© 2017 Copyright Federation of Canadian Municipalities | [Privacy Policy](#) | [Site Map](#) | [Accessibility](#)

## Quick Facts

### Nearly 60%

The percentage of public infrastructure in Canada owned by local governments.

Source: Statistics Canada, National Economic Accounts Division, 2013.

### 18,000

The number of jobs across multiple sectors, supported for one year, created for every \$1 billion invested in infrastructure.

Source: [http://www.peri.umass.edu/fileadmin/pdf/other\\_publication\\_types/green\\_economics/PERI\\_Infrastructure\\_Investments](http://www.peri.umass.edu/fileadmin/pdf/other_publication_types/green_economics/PERI_Infrastructure_Investments)

### \$1.20 billion and \$1.64 billion

The amount of real GDP growth created for every \$1 billion invested in infrastructure.

Source: The Conference Board of Canada, Lessons From the Recession and Financial Crisis, 2010 and Finance Canada, Canada's Economic Action Plan: A Seventh Report To Canadians, 2011.

### Up to 50%

The amount of productivity growth in Canada between 1962 and 2006 attributed to investments in Canada's public infrastructure.

Source: Statistics Canada, Wulong Gu and Ryan Macdonald, "The Impact of Public Infrastructure on Canadian Multifactor Productivity Estimates, 2009.



**30-35%**

- The percentage of every dollar spent on public infrastructure recovered by federal and provincial-territorial governments
- through higher personal, corporate and indirect taxes. Local governments, on the other hand, receive almost no direct benefit-despite owning the majority of public infrastructure.

Source: Carl Sonnen, Informetria Limited, Municipal Infrastructure: Macroeconomic Impacts of Spending and Level-of-Government Financing, FCM 2009.

## **Our Position**

### **Working in partnership with the municipal sector, the federal government must:**

- Implement commitments to increase the amount of dedicated federal investments in local infrastructure through predictable, long-term mechanisms like the federal Gas Tax Fund, providing municipalities with the flexibility to allocate funding towards local priorities.
  - Ensure greater consistency and coordination between federal and provincial/territorial infrastructure funding programs.
  - Remove the existing restriction on stacking multiple sources of federal funding for municipal infrastructure projects, allowing municipalities to apply federal Gas Tax Fund transfers towards critical local projects funded through federal infrastructure programs.
  - Carve out funding to support locally-prioritized rural infrastructure projects.
-

It is no coincidence that some of the most dynamic cities in the world-great places to live that are the engines of their national economies-have some of the best public transit systems. Modern and efficient public transit increases productivity, cuts gridlock and pollution, while connecting people, services and businesses to one another.

Smart investments in transit offer a triple win for Canada - not just economic growth, but more livable communities, and reductions in greenhouse gas emissions.

Local governments own and operate most of Canada's public transit systems and are committed to increasing transit options for Canadians. With a strong federal partner and predictable funding, municipalities of all sizes can make major investments in new transit connections, and renew existing transit networks. The 2016 federal budget responds directly to FCM's request for strong partnership by committing \$3.4 billion to fund new public transit projects, as well as the repair and renewal of existing transit infrastructure.

## **Our Position**

**Working in partnership with the municipal sector, the federal government must:**

- **Build** a long-term funding plan for public transit that meets the needs of Canada's municipalities.
- **Ensure** that the funding model for federal contributions provides long-term predictability and respects local governments' fiscal capacity and ability to borrow.
- **Work** with local governments to ensure a faster, more streamlined approval process and coordination between federal and provincial/territorial programs for transit investments.

---

## **Quick Facts**

# **32 working days**

The amount of time the average Canadian commuter spends travelling to and from work.

Source: Statistics Canada, Commuting to Work, 2011 National Household Survey, 2013.

# **\$3**

The return to the economy for every dollar invested in transit.

Source: Canadian Urban Transit Association.

**\$10 billion**

The annual amount of productivity lost due to traffic congestion.

Source: Benjamin Dachis, C.D. Howe Institute, Cars, Congestion and Costs: A New Approach to Evaluating Government Infrastructure Investment, 2013.

**21%**

The growth in public transit ridership in Canada from 2006 to 2012.

Source: Canadian Urban Transit Association.

**2.4 million tonnes**

The annual reduction in GHG emissions thanks to public transit use, valued at \$110 million.

Source: Canadian Urban Transit Association, Measuring Success: The Economic Impact of Transit Investment in Canada, 2010).



## Almost 2/3

The reduction in GHG emissions achieved by taking the bus instead of your car.

Source: Canadian Urban Transit Association, Issue Paper 16, 2005.

# Fixing Canada's HOUSING CRUNCH

## NOW IS THE TIME TO ACT.

The high cost of housing is Canadians' most urgent financial issue, and the single biggest risk to our national economy. Canada needs a stable and secure housing market to create jobs, attract new workers, meet the needs of seniors and young families, and keep our most vulnerable citizens off the streets.

### NEWFOUNDLAND

#### Housing by the Numbers

##### 45% SINCE 2001

The average cost of owning a home in Newfoundland is up 45% since 2001.



With a strong economic outlook against a backdrop of a provincial rental vacancy rate of 1.6%, there is a lot at stake.



The federal government provides subsidies for 11,400 households across Newfoundland worth approximately \$47 million annually through federal social housing agreements.

These subsidies are expiring and the future of one-third of these units is at risk

#### The Mortgage Crunch



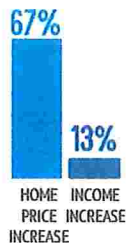
**\$1.1 TRILLION**

Mortgage debt stands at \$1.1 trillion in Canada.

Mortgage debt makes up 2/3 of our record-high household debts.



#### The Affordability Crunch



The average home price in Canada is up 67% since 2000 compared to only a 13% increase in household incomes.

**1 IN 4 CANADIANS**  
Spends more than 30% of their income on shelter.  
"More than they can afford" according to CMHC.



#### The Rental Crunch



One-third of Canadians rent,



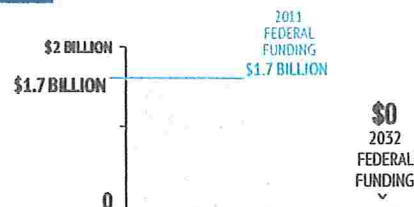
but rental housing makes up only 10% of all housing starts.

#### The Funding Crunch

\$1.7 billion in annual Federal funding for Canada's 600,000 social housing units "has already started to expire".



Putting one-third or 200,000 social housing units at risk.

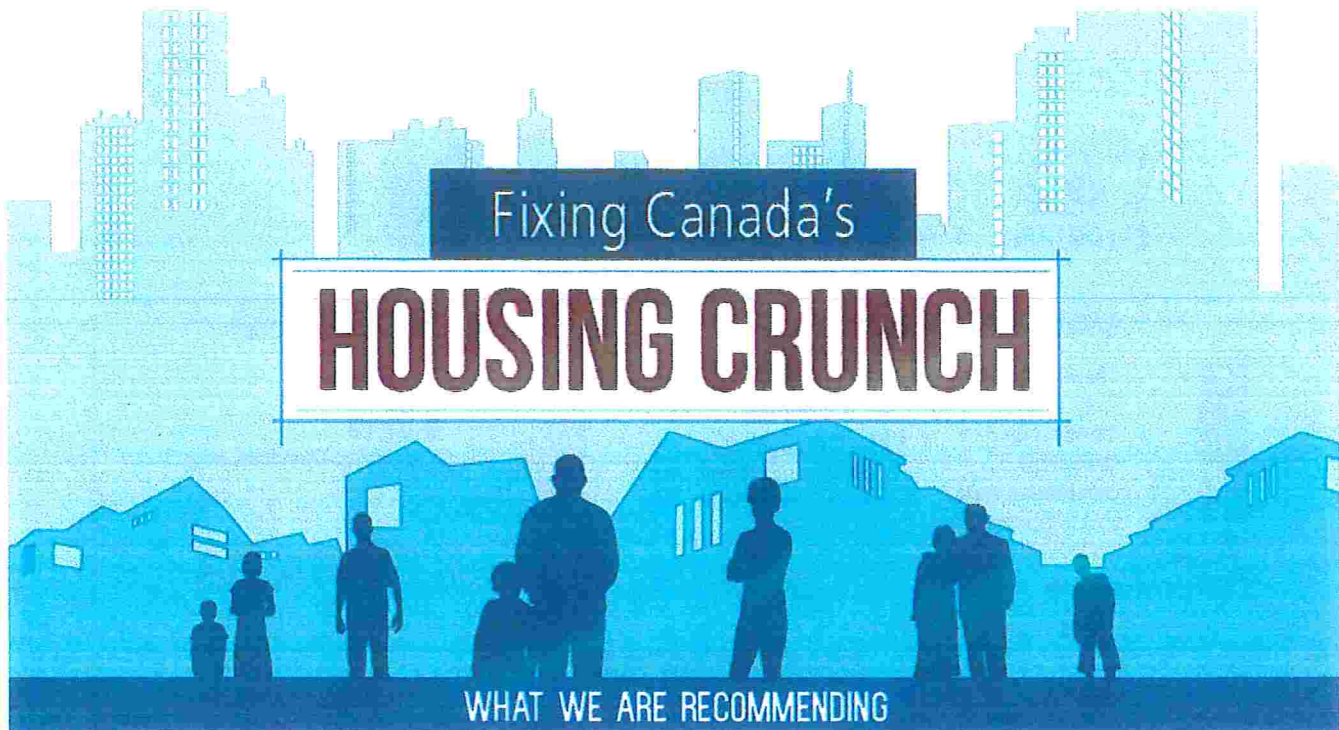


## ABOUT #HOUSINGCRUNCH

Fixing Canada's Housing Crunch is FCM's campaign to encourage all orders of government to work together on the high cost of housing.

## WHY IT MATTERS

One third of Canadians pay more than they can afford for housing. Expiring federal investments risk shrinking the stock of affordable housing for the most vulnerable Canadians. Together we can protect workers, families and the economy.



In Budget 2014, the federal government commit to developing a long-term housing plan with FCM. Let's help Canadians and the economy by protecting social housing, reducing homelessness and closing gaps in the housing system.

Should you have any questions or comments, please don't hesitate to email [housing@fcm.ca](mailto:housing@fcm.ca) or visit our campaign site at: <http://www.fcm.ca/housingcrunch>

**FCM**

FEDERATION  
OF CANADIAN  
MUNICIPALITIES

FEDERATION  
CANADIENNE DES  
MUNICIPALITÉS



#HOUSINGCRUNCH



Affordable housing is part of what makes our cities and communities welcoming places to live, work and start a business. It's also integral to retaining workers and attracting newcomers. Yet there are serious cracks in our housing foundation. Across the country, waitlists for social housing are too long, while rents and house prices are simply out of reach for many Canadians. That's a threat to our quality of life and economic growth.

Local governments are finding innovative ways to tackle Canada's housing crisis. But the scope and range of challenges are too complex for any one order of government to solve alone. FCM has successfully brought municipal housing issues to the national forefront and in federal budget 2016 we saw a shift to prioritize investments in social housing in the short term and a commitment to start working towards a long-term National Housing Strategy.

## **Our Position**

**Working in partnership with the municipal sector, the federal government must dedicate a substantial funding carve-out for housing in its Phase 2 infrastructure program, and include in the proposed National Housing Strategy:**

- Predictable and long-term subsidies for rent-geared-to-income units affected by expiring operating agreements to protect vulnerable households.
- Predictable capital investment in repair/renewal and new construction of social housing.
- Expanded investment in the construction of new social and affordable housing, whether through the Investment in Affordable Housing Framework or another delivery mechanism.
- Continued and expanded investment in the Homelessness Partnering Strategy, ensure it provides maximum flexibility to local communities to fund the initiatives that reflect local needs and priorities.
- Expansion of affordable rental housing, urban Aboriginal housing



---

## Quick Facts

**\$1.40**

The amount returned in GDP for every dollar invested in housing.

Source: Finance Canada, Economic Action Plan: Employment and Output Impacts, 2009.

**20 years**

The length of time until our senior population doubles, just as federal support for social housing (one-third of which houses seniors) declines to zero.

Source: The Federation of Canadian Municipalities, Seniors and Housing: The Challenge Ahead, 2014.

**65%**

The percentage of household debt resulting from mortgages. Record high household debt is one of the greatest threats to Canada's economy according to the Bank of Canada.

Sources: Statistics Canada, National balance sheet and financial flow accounts, December 2015; Bank of Canada, Financial System Review, December 2014.

1 in 5

The number of renters who spend more than 50% of their income on rent.

Source: Statistics Canada, National

Broadband Internet access has become fundamental to modern life, and has the power to transform rural and northern Canada. Networks contribute to economic growth by improving productivity, providing new services, supporting innovation, and improving market access. Unfortunately, the "broadband gap" remains a reality in rural and remote communities, as some are without broadband coverage while others remain underserved by insufficient bandwidth and network capacity to meet rapidly evolving user demands.

In March 2016, FCM welcomed the government's proposed \$500-million investment, over five years, to extend and enhance broadband service in rural and remote communities. While this is an important step forward, more work must be done to ensure universal access to affordable broadband services.

## **Our Position**

**Working** in partnership with the municipal sector, the federal government should:

- play a **leadership role in developing the telecommunications infrastructure** that is critical to the social, cultural and economic life of Canada's rural, northern and remote communities.
- adopt a **comprehensive and long-term funding mechanism for basic broadband access**, and the existing arrangement for basic telecommunications services is a good starting point.
- **update the basic service objective to include universal access to affordable high-speed broadband Internet** at speeds that reflect present realities and guarantee long-term, reliable connectivity.
- **continually re-evaluate its broadband speed targets** to reflect technological advancements, changes in user needs, traffic, and network capacity.



## Quick Facts

**10.4 million**

The number of Canadians who live in rural communities, as of 2011.

**30%**

The percentage of national GDP generated in rural Canada-in sectors such as manufacturing, agriculture and transportation.

**29%**

The percentage of rural Canadians who have access to high speed Internet, compared to near universal access in medium and large urban centres.

**39**

The number of rural areas that lost more than 20% of their youth population to out-migration between 2007 and 2012.

Canadians expect their tap water to be safe to drink. That's why Canada's municipalities worked with the federal government to develop new federal wastewater regulations. But improving national standards now requires significant investments in wastewater facility upgrades-more than \$18 billion worth, by conservative estimates. These new capital expenditures are a particular challenge for smaller municipalities.

Local governments own, operate and maintain most of Canada's 3,500 wastewater treatment systems; using world-class technology to safeguard public health and keep our rivers, lakes and coastlines clean.

Budget 2016 commits the federal government as a strong partner, with the creation of the Clean Water and Wastewater Fund, which, commits \$2 billion over four years to water, wastewater and storm water system improvements.

### **Our Position**

**Working in partnership with the municipal sector, the federal government must:**

- **Deliver** the Clean Water and Wastewater Fund in a way that meets municipal needs and supports local priorities.
- **Prioritize** upgrades to wastewater facilities deemed high-risk by Environment Canada.
- **Provide** timely information regarding compliance and enforcement as municipalities work to make necessary wastewater upgrades within the deadlines of new federal regulations.
- **Create** a plan to assist residents in rural communities upgrade defective septic systems in areas not serviced by municipal wastewater treatment

## Quick Facts

**3,500**

The number of wastewater treatment systems in Canada-most of which municipalities own, operate and maintain.

Source: Canadian Council of Ministers of the Environment, Canada-wide Strategy for the Management of Municipal Wastewater Effluent, 2009.

**621**

The number of municipal wastewater treatment facilities affected by the new federal wastewater systems effluent regulations.

Source: Environment Canada.

**\$18 billion**

The cost of upgrading wastewater treatment facilities to meet new federal regulations. \$3.5 billion of that will be incurred by 2020.

Source: FCM estimate based on municipal cost estimates.





Dear Mayor Tucker,

I am writing to request your assistance in helping inspire communities across the country to take part in **Plaid for Dad**, our annual Father's Day fundraising campaign in support prostate cancer awareness and research.

Plaid for Dad is a fun and easy way for communities and workplaces to help protect the 1 in 8 Canadian men who will be diagnosed with prostate cancer in their lifetime. By designating the Friday before Father's Day as a plaid-themed casual Friday in the workplace, our campaign offers no shortage of unique ways to unify staff and inspire them to raise awareness and money for a good cause using a most archetypal Canadian clothing choice – plaid.

Last year alone, 628 companies, 8 Premiers, 14 Mayors, and many, many others took part, resulting in widespread corporate team-building and community-strengthening in the name of charity, goodwill and, of course, fun!

Click here to read an important message from Mayor Mike Savage



We are asking for you to consider supporting Plaid for Dad by:

- I. In the coming days, please snap a photo of yourself wearing plaid **and/or** film a quick video of yourself wearing plaid and encouraging Canadian workplaces to get involved by registering to fundraise at – **[plaidfordad.ca](http://plaidfordad.ca)**.
- II. On June 16<sup>th</sup>, the Friday before Father's Day, please snap a photo of yourself wearing plaid, **and/or** film a quick video of yourself wearing plaid and celebrating the big day that can be posted on social media with the hashtag ***#plaidfordad***.

By supporting our Plaid for Dad campaign, your message will help us extend our reach in communities to support the one in eight men and their families that are impacted by prostate cancer.

Please do not hesitate to let me know if you have any questions.

Thanks in advance for your support this Father's Day.

Warm wishes,

A handwritten signature in cursive script that reads "Ellen".

**Ellen Townshend**  
Executive Director  
Prostate Cancer Canada Atlantic  
[ellen.townshend@prostatecancer.ca](mailto:ellen.townshend@prostatecancer.ca) 902.448.7503